
Ubuntu Municipality



*menswaardigheid • hoop • erfenis
ubuntu • ithemba • izithethe
humanity • hope • heritage*

UBUNTU LOCAL MUNICIPALITY

DRAFT ANNUAL REPORT

2024/2025

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MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

COMPONENT A: MAYOR'S FOREWORD

PHOTO OF THE MAYOR

MAYOR'S FOREWORD

It is against this background that our new vision which says “ **TO CREATE A SPACE WHERE HUMANITY MEETS**” is relevant. This IDP depicts the blueprint for the future of our Municipality and is informed by the development aspirations of the citizens of our area. All our communities and social partners are therefore encouraged to be part of the development trajectory as encapsulated herein through submission of comments and how innovatively can we improve the quality so as to enhance on implementation and monitoring as we strive towards bettering the lives of our communities.

Community participation which is a cornerstone of local democracy will be entrenched and the best ways of improving this are underway.

MAYOR

COMPONENT B: MUNICIPAL MANAGER'S OVERVIEW

MUNICIPAL MANAGER'S OVERVIEW

MUNICIPAL MANAGER'S OVERVIEW

PHOTO OF

ACHIEVEMENTS

CHALLENGES

T 1.1.1

CHAPTER 1

EXECUTIVE SUMMARY

MUNICIPAL OVERVIEW

OUR MISSION:

The mission of Ubuntu Municipality, also to be championed by the Ubuntu Municipal Council working together with the administration shall be:

These shall be pursued in an integrated and synergistic manner in pursuit of the long-term vision of Ubuntu Municipality.

- maximize the utility of the municipal resources in a sustainable, developmental and economic manner to better the life of all;
- improve institutional effectiveness and efficiency;
- optimally develop our human, financial and natural resources;
- create an enabling environment for local economic growth in order to create employment opportunities and alleviate poverty;
- work with all our existing and prospective partners to establish a vibrant tourism industry;
- participate in the fight to reduce the communicable disease infection rate and lessen the impact thereof;
- focus on youth development, women empowerment and enabling the disabled to play a meaningful role in unlocking human potential;
- ensure a safe, secure and community friendly environment; and maintain sound and sustainable management of financial and fiscal affairs

OUR VALUES:

The values of Ubuntu Municipality, also to be championed by the Ubuntu Municipal Council working together with the administration shall be:

- **Humanity** (courtesy, pro-poor focus, people-centeredness, equality, non-racialism, non-sexism);
- **Excellence** (effectiveness & efficiency, value for money, innovation; zero excuses);
- **Integrity & Accountability** (clean governance; responsiveness, responsibility);
- **Batho Pele**; and

- **Accessibility & Transparency** (convenience; availability and fairness).

These values shall inform the corporate culture of both the Ubuntu Municipal Council and all staff within the administration of Ubuntu Municipality.

These shall be pursued in an integrated and synergistic manner in pursuit of the long-term vision of Ubuntu Municipality.

The Municipality welcomed a new Council after the 1 November 2021 Local Government Elections and the Municipality changes from a Plenary Executive with a ward participatory system to a collective executive system ward award participatory system.

The Municipality now has two full-time Councillors in the Mayor and Speaker and to part-time members of the executive committee.

MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL OVERVIEW

INTRODUCTION TO BACKGROUND DATA

T 1.2.1

The Northern Cape is geographically the largest province in South Africa having a land mass of 373,239 km² and covers approximately one third of the country's surface area. It is bordered by the Atlantic Ocean on the west, Namibia on the northwest and Botswana on the north, the Western Cape on the southwest and the Free State on the east.

The Northern Cape is the largest and most sparsely populated [province](#) of South Africa. It was created in 1994 when the [Cape Province](#) was split up. The [Orange River](#) flows through the province, forming the borders with the [Free State](#) in the southeast and with [Namibia](#) to the Northwest.



The demarcation process of 2000 resulted in five district municipalities (ZF Mgcawu DM, John Taolo Gaetsewe DM, Namaqua DM, Francis Baard DM and Pixley ka Seme DM) together comprising twenty-seven Category B municipalities.



The largest town in the study area, Victoria West; has a population of 7611 persons, Richmond being the second largest area having a population of 2841 and Loxton having the least population of 921;

The Municipality has 6 wards

- Ward 1: Richmond
- Ward 2: Richmond
- Ward 3: Victoria West
- Ward 4: Victoria West
- Ward 5: Victoria West
- Ward 6: Loxton

According to the Stats SA Community survey the Ubuntu Municipality's population growth was 1%. The Population in 2011 was 18 601 and according to the community survey its was 19 471 in 2016.

All statistics in this document will either be from the Census 2011 or the 2016 Community Survey, depending the availability of the latest official Statistics that is available.

Towns

Victoria West



Eg. Victoria West is the head office of the Ubuntu Local Municipality;

Richmond



Richmond Town Hall and Municipal Office building
Loxton

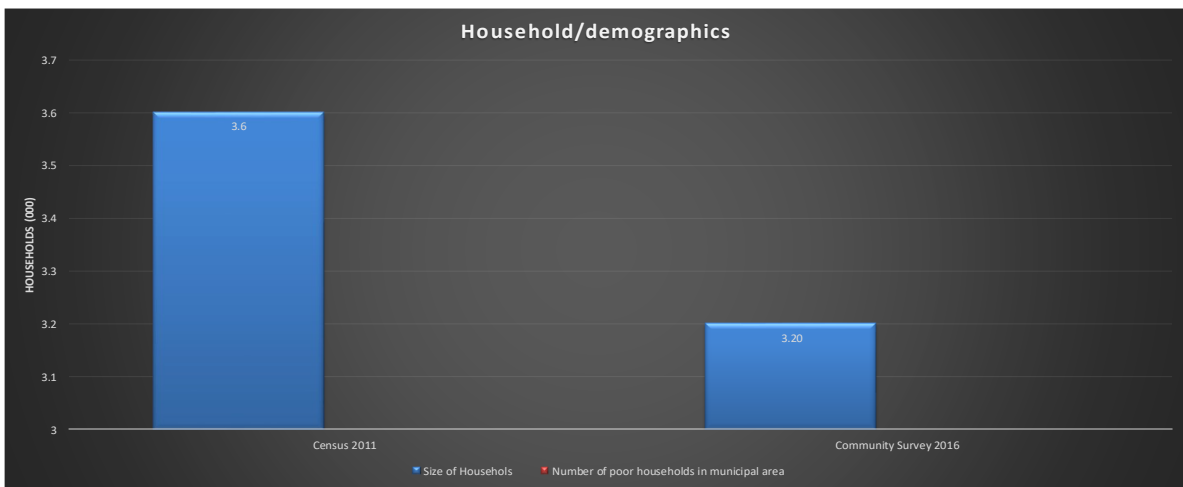
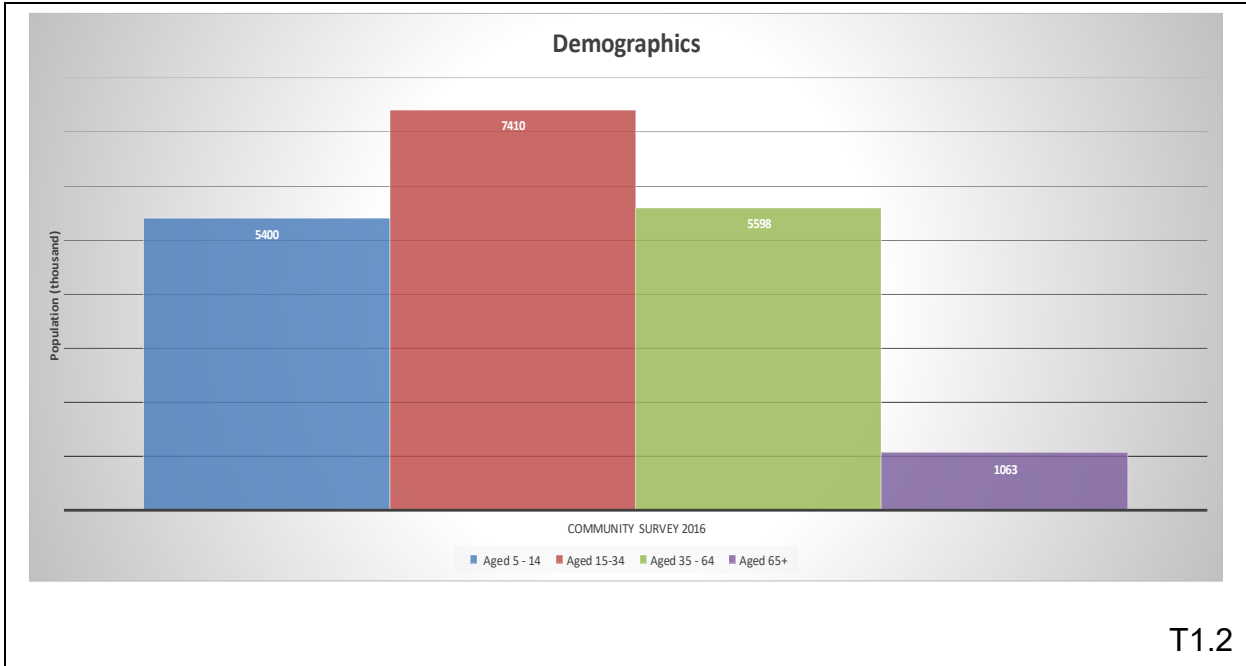


Key Economic Activities :

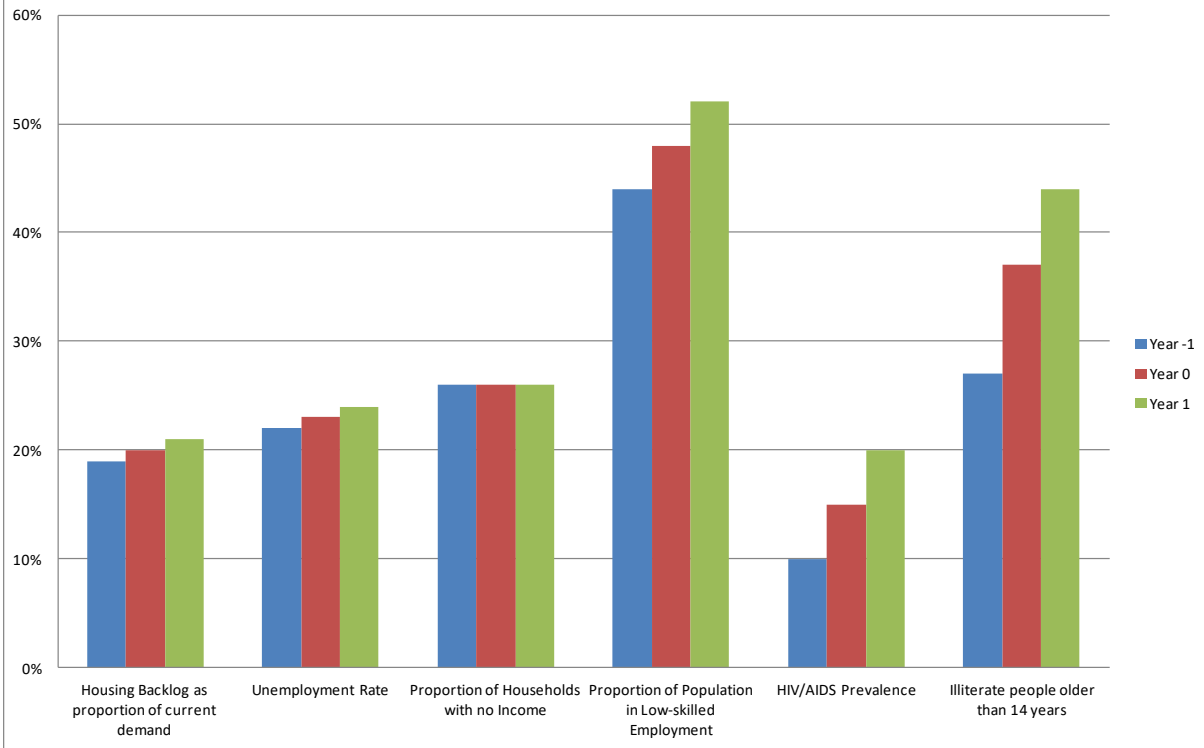
Key Economic Activities	Description
Agriculture	Livestock farming is dominant in the Ubuntu Area.
Tourism	There are few tourist attractions available in Ubuntu
Retail	
Service Sector (Community)	

POPULATION PER AGE GROUP				
0 To 15	15 To 34	35 To 64	65 Plus	Total
5400	7410	5598	1063	19471

Stats SA Community Profile 2016



Socio Economic Status



T1.2.5

Overview of Neighbourhoods within Ubuntu Municipality		
Settlement Type	Households	Population
Towns		
Victoria West	2393	8607
Loxton	375	1106
Richmond	1103	3983
Sub-Total	3871	13696
Townships		
Sabelo	400	1395
Ubuntu NU	1636	3913
Sub-Total	2036	5308
Rural settlements		
Hutchinson	98	385
Merriman	29	82
Sub-Total	127	467
Informal settlements		
Sub-Total		
Total	6034	19471
		T1.2.6

Natural Resources	
Major Natural Resource	Relevance to Community
Agriculture	Primary Economic Activity
Tourism	Growth Phase
Eco-tourism	Growth Phase
	T1.2.7

SERVICE DELIVERY OVERVIEW

1.3.1 Basic Services Delivery Highlights

A table specifying the basic service delivery highlights for the year;

Highlights	Description
Water and Sanitation	
The refurbishment of the existing sewer pump stations & oxidation ponds in Victoria West (phase 1)	The implementation and subsequent completion of the Refurbishment of the existing sewer pump stations and oxidation ponds in Victoria West: <ul style="list-style-type: none"> ➤ The refurbishment & fencing of five sewer pump stations in Victoria West. ➤ The fencing of the oxidation ponds in Victoria West.
Roads and Storm Water	
Fixing of Potholes	Utilization of the EPWP grant to maintain and fixing of potholes.
Housing	
Building of 50 top structures in Loxton	Department of Cooperative Governance and Human Settlement has allocated 50 top structures for the Loxton community

1.3.2 Basic Services Delivery Challenges

A table specifying basic service delivery challenges for the year

Challenges	Actions to address
Water	
Water shortages in Victoria West.	The Upgrading of the bulk water pipelines in Victoria West. (2022/23 completed WSIG project)

	Upgrading of Groundwater Supply in Victoria West (Currently being implemented through MIG funding)
Water shortages in Richmond	A business plan has been submitted and approved to DWS to be funded through the WSIG grant in the 2023/24 financial year for “The Upgrading of Bulk Water Supply in Richmond”.

Electricity

Eskom’s refusal to approve the increase in the NMD of Loxton due to outstanding municipal debt.	The municipal council to engage with the office of the premier on this matter.
---	--

Waste Management

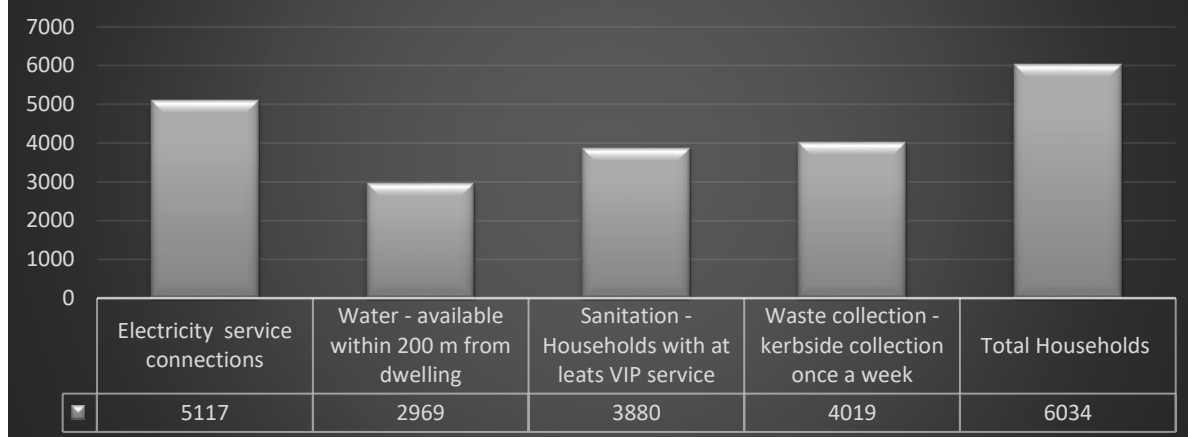
Poor state of the Municipality’s landfill sites. The Municipality’s landfill sites being unlicensed.	The Municipality to submit business plans to MIG to request funding for “The Upgrading and Rehabilitation of Municipal Landfill sites”.
---	---

Sanitation/Waste Water Management

Poor state of municipal oxidation ponds, with the oxidation ponds in Victoria West being the worst.	The Municipality has prepared and submitted a business plan to DWS to request funding for “The Rehabilitation of the existing oxidation ponds in Victoria West”. Phase 1 of the project has been completed.
---	--

NB. The same exercise should be done with the Basic Service Delivery Challenges

PROPORTION OF HOUSEHOLDS WITH ACCESS TO BASIC SERVICES



FINANCIAL HEALTH OVERVIEW

1.4.1 Financial Viability Highlights

A table specifying the financial viability highlights for the year:

Highlights	Description
Implementation of the Credit Control Policy	The Municipality is implementing credit control amongst businesses and government departments

1.4.2 Financial Viability Challenges

A table specifying the financial Viability Challenges for the year:

Challenge	Actions to Address

Financial Overview - 2024/25			
			R' 000
Details	Original budget	Adjustment Budget	Actual
Income			
Grants	58 016 000,00	58 016 000,00	60 106 891,00
Taxes, Levies and tariffs	83 559 000,00	81 559 000,00	61 519 000,00
Other	36 215 000,00	32 072 000,00	40 426 000,00
Sub Total			
Less Expenditure	163 062 159,00	2 984 359,00	158 292 481,00
Net Total*	25 268 572,00	2 003 088,00	-10 994 326,00
* Note: surplus/(defecit)			T1.4.2

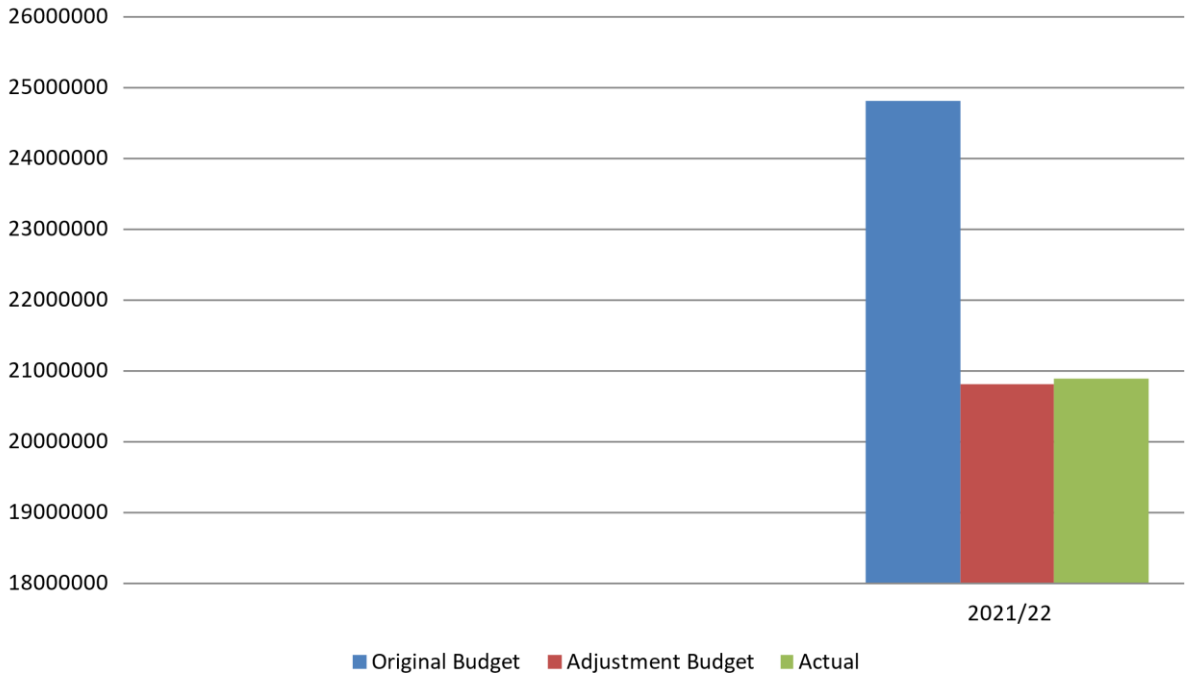
Operating Ratios	
Detail	%
Employee Cost	3.6%
Repairs & Maintenance	1.9%
Finance Charges & Depreciation	15.1%
T1.4.3	

COMMENT ON OPERATING RATIOS:

According to the financial statements of the Municipality the Employee costs were 3.6%, the Repairs and Maintenance were on 1.9% and the Finance Charges and Depreciation were on 15.1%.

The Employee cost is below the national level and the Municipality's Repairs and Maintenance is a mere 1% and this is an area where the Municipality will have to perform more effectively T1.4.3

Total Capital Expenditure



T1.4.5

COMMENT ON CAPITAL EXPENDITURE:

T 1.4.5.1

ORGANISATIONAL DEVELOPMENT OVERVIEW

ORGANISATIONAL DEVELOPMENT PERFORMANCE

BACK TO BASICS	NATIONAL KEY PERFORMANCE AREAS	OBJECTIVES	STRATEGIES
Basic Service Delivery	Basic Service Delivery and Infrastructure Development	Provision of Sustainable Basic Services	Sanitation Infrastructure Construction and Maintenance
			Water Services Infrastructure Construction and Maintenance
			Electricity Infrastructure Construction and Maintenance
			Roads Infrastructure Construction and Maintenance
			Solid Waste Management Infrastructure Construction and Maintenance
		Spatial Planning Excellence	Spatial Development Framework & Land Use Management System
		Spatial Development Bulk Infrastructure Optimisation	Developmental Bulk Infrastructure Optimisation
Building Capable Local Government Institutions	Local Economic Development	Investment Acceleration & Attraction	Spatial Development Bulk Infrastructure Assessment
			Private Sector Investment Upliftment & Acceleration
			Public Sector Investment Upliftment & Acceleration
			Tourism Upliftment & Acceleration
			Agriculture & Agri-processing Upliftment & Acceleration
Industry Upliftment & Acceleration			

BACK TO BASICS	NATIONAL KEY PERFORMANCE AREAS	OBJECTIVES	STRATEGIES
			Commerce Upliftment & Acceleration SMME Upliftment & Acceleration Industrial & Commercial Economic Zone Establishment
Sound Financial Management	Municipal Financial Management & Viability	Sound Financial Management & Viability	Financial Governance Excellence Budget Management Excellence Financial Reporting Excellence AFS Compilation & Assets Management Excellence Supply Chain Management Excellence Municipal Revenue Management Excellence (Income & Expenditure) Conditional Grants Reporting Excellence
Building Capable Local Government Institutions	Municipal Transformation & Institutional Development	Municipal Transformation	Comprehensive Organogram Review
		Institutional Development Excellence	Recruitment & Selection Excellence Skills Development Excellence
		Institutional Integrity Excellence	Staff/Public Interface Excellence (Code of Conduct, Batho Pele, Anti-corruption)
		Institutional Responsiveness Excellence	Customer Care Excellence (Compliments/Enquiries/Complaints/Mpimpa)
		Institutional Performance Excellence	Organisational & Individual Performance Management
Good Governance & Putting People First	Good Governance & Public Participation	Institutional Governance Excellence	Functional Council & Audit Oversight Excellence
			Community Participation Excellence (Ward Committees, Rapid Response Team, Community Meetings)

AUDITOR GENERAL REPORT

1.6.1 Audited Outcomes

The Auditor-General of South Africa has a constitutional mandate and, as the supreme Audit Institution (SAI) of South Africa, exist to strengthen our country's democracy by enabling oversight, accountability and governance in the public sector through auditing, thereby building public confidence. In short, the Auditor-General checks the spending of public money by looking at whether it has been used ideally and for the purposes intended. This is done by annually checking all government spending. In turn this can be described as an audit.

The Auditor-General's annual audit examines 3 areas:

- Fair representation and absence of significant misstatements in financial statements
- Reliable and credible performance information for predetermined objectives
- Compliance with all laws and regulations governing financial matters

There can be 5 different outcomes to an audit, once the municipality has submitted their financial statements to the Auditor-General, which can be simply defined as follows:

- **Clean audit:** The financial statements are free from material misstatements and there are no material findings on reporting on predetermined objectives or non-compliance with legislation
- **Unqualified audit with findings:** The financial statement contains material misstatements. Unless they express a clean audit outcome, findings have been raised on either reporting on predetermined objectives or non-compliance with legislation, or both these aspects.
- **Qualified audit opinion:** Financial statements contain material misstatements in specific amounts, or insufficient evidence for them to conclude that specific amounts included in the financial statements are not materially misstated.
- **Adverse audit opinion:** The financial statements contain material misstatements that are not confined to specific amounts, or the misstatements represent a substantial portion of the financial statements
- **Disclaimer of audit opinion:** The auditee provided insufficient evidence in the form of documentation on which to base an audit opinion. The lack of sufficient evidence is not confined to specific amounts or represent a substantial portion of the information contained in the financial statements.

The table below indicates the audit opinion received for the past three financial years:

Year	2022/23	2023/24	2024/25
Opinion received	Qualified	Qualified	Qualified

STATUTORY ANNUAL REPORT PROCESS

N o.	Activity	Timeframe
1	Consideration of next financial year's Budget and IDP process plan. Except for the legislative content, the process plan should confirm in-year reporting formats to ensure that reporting and monitoring feeds seamlessly into the Annual Report process at the end of the Budget/IDP implementation period	July
2	Implementation and monitoring of approved Budget and IDP commences (In-year financial reporting).	
3	Finalise the 4th quarter Report for previous financial year	
4	Submit draft year 1 Annual Report to Internal Audit and Auditor-General	
5	Municipal entities submit draft annual reports to MM	
6	Audit/Performance committee considers draft Annual Report of Municipality and entities (where relevant)	August
8	Mayor tables the unaudited Annual Report	
9	Municipality submits draft Annual Report including consolidated annual financial statements and performance report to Auditor General	
10	Annual Performance Report as submitted to Auditor General to be provided as input to the IDP Analysis Phase	
11	Auditor General audits Annual Report including consolidated Annual Financial Statements and Performance data	September - October
12	Municipalities receive and start to address the Auditor General's comments	November

13	Mayor tables Annual Report and audited Financial Statements to Council complete with the Auditor- General's Report	
14	Audited Annual Report is made public and representation is invited	
15	Oversight Committee assesses Annual Report	
16	Council adopts Oversight report	December
17	Oversight report is made public	
18	Oversight report is submitted to relevant provincial councils	
19	Commencement of draft Budget/ IDP finalisation for next financial year. Annual Report and Oversight Reports to be used as input	January
T1.7.1		

CHAPTER 2 – GOVERNANCE

INTRODUCTION TO GOVERNANCE

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

Introduction to Political and Administrative Governance

NB. Provide the correct introduction

Good Governance and Public Participation Highlights

Highlights	Description
Council sitting as per legislative obligation	Council meetings are held on a quarterly basis
Functional Ward Committees	Ward committees are functional and assist with handling of complaints from the respective wards

Good Governance and Public Participation Challenges

Description	Challenges
Non sitting of Exco Meetings	Unavailability of members

POLITICAL GOVERNANCE

NB. Narrative required.

Eg. The Council performs both legislative and executive functions etc....

2.1.1 Council

A table categorising the Councillors within their specific political parties and wards for the period:

Name of Councillors	Capacity	Political Party	Ward/ Proportional	Ward
Cllr. Cheryl Jantjies	Mayor/ Exco Member	ANC	PR	6
Cllr. Luvuyo Yekani	Speaker	ANC	Ward	2
Cllr Martin Zeekoei	Whip of Council	ANC	Ward	6
Cllr. Wilna Roletta Olyn	MPAC Chair	ANC	Ward	4
Cllr. Mzukisi Maloi	Councillor	ANC	Ward	5
Cllr. Soutie Kock	Councillor	ANC	Ward	3
Cllr Julian Andre Roberston	Exco Member	ANC	Ward	2
Cllr. Aubrey Verwey	Councillor	DA	PR	4
Cllr. M Baadjies	Exco Member	DA	PR	3
Cllr. Hugo Vorster	Councillor	DA	PR	6

Cllr. Johan Tolken	Councillor	VF+ PLUS	PR	1
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2.1.2 Executive Committee

Narrative:

The Mayor of the Municipality assisted by the Executive Committee, heads the executive arm of the Municipality. The Mayor is at the center of the system of governance, since executive powers are vested in her to manage the day-to-day affairs. This means, that she has the overarching strategic and political responsibility.

The name and portfolio of each member of the executive committee should be listed in the table below.

Name of member	Portfolio	Meeting dates
Cllr. CC Jantjies	Exco Member	22 September 2022
Cllr. MM Baadjies	Exco Member	
Cllr. AJ Robertson	Exco Member	

2.1.3 Portfolio Committees

NB. Provide a narrative on the portfolio committee.

The composition of portfolio committees from 1 July 2023 to 30 June 2024 should be stipulated as follows:

Corporate and Human Resources services Committee		
Chairperson	Other members	Dates of meetings
Cllr. AJ Roberston	Cllr. Wilna Olyn Cllr. Maria Baadjies	09 January 2025

NB. List the other portfolio committees using the table above

FINANCIAL SERVICES COMMITTEE		
Chairperson	Other members	Dates of Meetings
Cllr. CC Jantjies	Cllr. AJ Roberson Cllr. M Baadjies	23 July 2024 29 July 2024 16 January 2025

TECHNICAL AND INFRASTRUCUTE		
Chairperson	Other members	Dates of Meetings
Cllr. AJ Roberston	Cllr. Martin Zeekoei Cllr. Aubrey Verwey	23 July 2024 09 January 2025

A list of Councillors and portfolio Committees are attached in Appendix A of the Annual Report

T2.1.2

POLITICAL DECISION-TAKING

The Municipality as eluded above was a plenary Municipality until the November 2021 election from whereon it was established as an executive collective system with a ward participatory system and had an Executive Committee of 3 Members of which one was elected the mayor. The Municipal has a Full-time Mayor and Speaker as well as two part-time members of the Executive Committee.

T2.1.3

2.2 ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO ADMINISTRATIVE GOVERNANCE

The Municipal Manager of a Municipality is the Accounting Officer of the Municipality for the purposes of this Act and must provide guidance on compliance with this Act to political structures; political office bearers, and officials of the Municipality and any entity under the sole or shared control of the Municipality.

The Municipality is divided into 3 departments namely Finance, Infrastructure Development and Technical Services and Corporate Services. These Departments are managed by a Senior Manager who report in terms of the MSA, Section 56 to the Municipal Manager.

The Heads of Departments do have performance-based contracts and needs to perform in terms of set performance target within the 5 Key Performance Areas for Local Government namely;

- Basic Service Delivery and Infrastructure Development
- Municipal Transformation and Institutional Development
- Local Economic Development
- Municipal Financial Viability and Management
- Good Governance and Public Participation

T2.2.1

Management Team: The structure is outlined in the table below:

Name of Official	Department
Mrs. Levona Itumeleng	Municipal Manager
Ms. Nonceba Mkontwana	Senior Manager: Corporate Services
Mr. R Shuping	Chief Financial Officer

Mr. T Mthimkulu

Senior Manager: Technical and Infrastructure Services

TOP ADMINISTRATIVE STRUCTURE

Tier 1: Municipal Manager

The Municipal Manager is Mrs L Itumeleng

Tier 2:

Financial Services

The Chief Financial Officer is Mr. R Shuping effective from 06 January 2025.

Tier 3:

Corporate and community services

Senior Manager for Corporate and Community Services is Ms. Nonceba Mkontwana

Tier 4:

Infrastructure Development and Technical Services

The Technical Manager was Mr. T Mthimkulu as from 01st February 2025 and later resigned 31st May 2025 after 3 months of being appointed the position is then vacant

COMPONENT B: INTERGOVERNMENTAL RELATIONS

INTRODUCTION TO CO-OPERATIVE GOVERNANCE AND INTERGOVERNMENTAL RELATIONS

The Municipality in terms of co-operative and Inter-Governmental Relations participate in both the District and Premier's IGR and Technical IGR processes

The Municipality does not have a local IGR Structure but forms part of the Pixley ka Seme District IGR process and is a member of both the District Technical IGR and District Political IGR Process. The Municipality attended the IGR meeting in the District.

The Municipality also forms part of the Premier's IGR process and report regularly on that forum as well.

2.3 INTERGOVERNMENTAL RELATIONS

T 2.3.0

NATIONAL INTERGOVERNMENTAL STRUCTURES

N/A

T2.3.1

RELATIONSHIPS WITH MUNICIPAL ENTITIES

The Municipality does not have any Municipal Entities

Appendix D.

T2.3.3

DISTRICT INTERGOVERNMENTAL STRUCTURES

See T 2.3.0

T2.3.4

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION

Section 16 of the MSA refers specifically to the development of a culture of community participation within municipalities. It states that a municipality must develop a culture of municipal governance that compliments formal representation government with a system of participation governance

For this purpose, it must encourage and create conditions for local community to participation in the affairs of the community. Such participation is required in terms:

The preparation, implementation, and review of the IDP

The establishment, implementation, and review of the PMS

Monitoring and review of the performance, including the outcomes and impact of such performance

Preparation of Municipal Budget

T 2.4.0

2.4 PUBLIC MEETINGS

COMMUNICATION, PARTICIPATION AND FORUMS

T2.4.1

WARD COMMITTEES
T2.4.2

Public Meetings					
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councillors	Number of Participating Municipal Administrators	Number of Community members attending	Dates and manner of feedback given to community
IDP Ward 6 Rep. & Community Meeting	13 May 2025	6	4	30	
IDP Ward 5 Rep. & community Meeting	22 May 2025				
Ward 3, 4 and 5 Stakeholders Meeting	15 May 2025				
IDP Ward 3 Hutchinson Creche	14 May 2025	5	6	32	
IDP Ward 3 & 4 Rep. & Community TBA	14 May 2025	9	6	66	
IDP Ward 4 Community Meeting	15 May 2025	9	3	24	
IDP Ward 1 & 2 Rep. Forum Meeting	20 May 2025				
IDP Ward 1 & 2 Community Meeting					

T2.4.3

COMMENT ON THE EFFECTIVENESS OF THE PUBLIC MEETINGS HELD:

The Municipality engage on a regular basis with the residents and has a policy environment to regulate the frequency of the engagement by having ward committee meetings and a council programme of engaging with the different wards and stakeholders

T2.4.3.1

2.5 IDP PARTICIPATION AND ALIGNMENT

IDP Participation and Alignment Criteria*	Yes/No
Does the municipality have impact, outcome, input, output indicators?	yes
Does the IDP have priorities, objectives, KPIs, development strategies?	yes
Does the IDP have multi-year targets?	yes
Are the above aligned and can they calculate into a score?	yes
Does the budget align directly to the KPIs in the strategic plan?	yes
Do the IDP KPIs align to the Section 56 Managers	yes
Do the IDP KPIs lead to functional area KPIs as per the SDBIP?	yes
Were the indicators communicated to the public?	yes
Were the four quarter aligned reports submitted within stipulated time frames?	yes
* Section 26 Municipal Systems Act 2000	T2.5.1

COMPONENT D: CORPORATE GOVERNANCE

OVERVIEW OF CORPORATE GOVERNANCE

The Municipality a Plenary Municipality until November 2021, from then it was established as a Collective Executive with a ward participatory system, under financial constraints and rural of nature, it however has the two major national roads from north to south, the N1 and N12 that runs through the Municipality, this creates a number of economic opportunities.

The Municipality however deals with the same challenges as most of the smaller rural municipalities such as high unemployment levels, water shortages, the payment of Eskom, low payment rates for services and insufficient assistance to the poorest of the poor.

The Municipality has appointed all senior managers however the Technical Manager later resigned which was a setback again to the Municipality.

T2.6.0

2.6 RISK MANAGEMENT

The Municipality currently doesn't have a risk assessment division, due to lack of capacity and skilled personnel for the said task and duties within the institution.

So, with that explanation there is no risk register in place and there was no risk assessment done/performed in the 2024/25 FY.

A table including the **top 10 risks** of the Municipality.

Risk	Current Controls	Residual Risk L/H	Risk Owner	Action Plans
Unemployment				
Water shortages				
Plant & equipment				
Climate				
Crime				
Finance				

Unfunded Mandates				
Eskom Debt				
Water shortage				

NB. If there a is Risk Committee in place, list the members constituting it.

The institution has established a Risk Committee however it is not functional the Municipality has requested The Provincial Treasury to train the members of the Risk Committee in order for them to understand their mandate.

2.7 ANTI-CORRUPTION AND FRAUD

FRAUD AND ANTI-CORRUPTION STRATEGY

The Municipality do have a Fraud and Anti-Corrupting Policy and is vigilant in detecting and monitoring any threats that might lead to the possibility of potential fraud and corruption.

T2.7.1

2.8 SUPPLY CHAIN MANAGEMENT

OVERVIEW SUPPLY CHAIN MANAGEMENT

The Municipality does have SCM policies and Structures in place and all procurement is done in terms of the policy environment.

T2.8.1

2.9 BY-LAWS

COMMENT ON BY-LAWS:

The Municipality did not publish any by-laws during this financial year.

T2.9.1.1

2.10 WEBSITES

Municipal Website: Content and Currency of Material		
Documents published on the Municipality's/Entity's Website	Yes/No	Publishing Date
Current annual and adjustments budget and all budget-related documents	Yes	
All current budget-related policies	Yes	
The previous annual report 2024/2025	No	
The annual report 2024/2025 published/to be published	-	
All current performance agreements required in terms of section 57(1) (b) of the Municipal Systems Act 2017/2018 and resulting scorecards	No	
All service delivery agreements 2024/25	No	
All long-term borrowing contracts 2024/25	No	
All supply chain management contracts above a prescribed value (give value) for 2024/25	Yes	Continues
All information statement containing a list of assets over a prescribed value that have been disposed in terms of section 14(2) or (4) during 2024/25	No	
Contracts agreed in 2024/25 to which subsection (1) of section 33 apply, subject to subsection (3) of that section	No	
Public-private agreements referred to in section 120 made in 2024/25	No	
All quarterly reports tabled in the council in terms of section 52(d) during 2024/25	No	-
Note MFMA S75 sets out the information that a municipality must include in its website as detailed above. Municipalities are, of course encouraged to use their websites more extensively than this to keep their community and stakeholders abreast of service delivery arrangements and municipal development. T2.10.1		

COMMENT MUNICIPAL WEBSITE CONTENT AND ACCESS:

The Municipality has an operational website, www.ubuntu.gov.za, tenders, quotations and information regarding the Municipality including projects, attractions and other links are shared on the website. The compilers of this document tested if the website is activated and it was found that it was.

T2.10.1.1

2.11 PUBLIC SATISFACTION ON MUNICIPAL SERVICES

PUBLIC SATISFCATION LEVELS

A Survey was done as part of another project of the Municipality, but not enough and comprehensive information was available to complete this part of the document successfully.

T2.11.1

CHAPTER 3 – SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I)

INTRODUCTION

The Municipality delivers basic services to the Communities of all the towns and settlements, the services include:

Water; Waste Water (sanitation);

Electricity; (only in the Municipality's licensing areas, the reticulation of electricity in some areas are done by Eskom)

Waste Managements;

T3.0.1

COMPONENT A: BASIC SERVICES

This component includes: water; waste water (sanitation); electricity; waste management; and housing services; and a summary of free basic services.

INTRODUCTION TO BASIC SERVICES

T3.1.0

3.1. WATER PROVISION

3.1.1 Introduction to Water Services

E.g. Ubuntu Local Municipality is totally dependent on groundwater (boreholes) etc...

3.1.2 Highlights: Water Services

A table specifying the highlights for the year:

Highlight	Description
The successful registration of Upgrading and Augmentation of the Richmond Bulk Water Supply project.	<p>The scope of the project included the following items:</p> <ul style="list-style-type: none">• Geohydrological assessment and borehole development.• Removal of existing infrastructure, equipment and materials from existing boreholes.• Supply and installation of five (5) submersible pumps inclusive of piping, valves, instrumentation and switchgear for each existing borehole.• Supply and installation of steel overhead gantry's for lifting of pumps and pipes.• Construction of five (5) sanitary seal slabs around the existing boreholes, each covered with an expanded mesh light steel structure with a sliding roof.• Emergency repairs to the existing sewer pump station.• Water supply pipelines from new boreholes to the existing reservoirs.

	<ul style="list-style-type: none"> • Water supply pipeline from reservoir 1 to area where the 700 houses development is envisaged. • Zoning of areas to manage and control water supply and minimize water losses.
--	--

3.1.3 Challenges: Water Services

A table specifying the challenges for the year:

Description	Actions to address
Water shortages in Richmond	Business plan has been submitted and approved by DWS for “The Upgrading of the Bulk Water Supply” in Richmond.
Plundering and vandalism of municipal water infrastructure.	Installation of cameras, motion sensors and alarms at municipal water points.

Households - Water Service Delivery Levels below the minimum						
Description	Year -2	Year -1	Year 0	Year 1		
	Actual	Actual	Actual	Original	Adjusted	Actual
	No.	No.	No.	Budget	Budget	No.
Households						
Formal Settlements						
Total households	100,000	100,000	100,000	100,000	100,000	100,000
Households below minimum service level	25,000	25,000	25,000	25,000	25,000	25,000
Proportion of households below minimum service level	25%	25%	25%	25%	25%	25%
Informal Settlements						
Total households	100,000	100,000	100,000	100,000	100,000	100,000
Households ts below minimum service level	25,000	25,000	25,000	25,000	25,000	25,000
Proportion of households ts below minimum service level	25%	25%	25%	25%	25%	25%
						T3.1.4

Employees: Water Services					
Job Level	Employees	2024/25			
		Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
		No.	No.	No.	%
0 - 3		5	2	3	60%
4 - 6		2	2	0	0%
7 - 9					0%
10 - 12		2	1	1	50%
13 - 15					#DIV/0!
16 - 18					#DIV/0!
19 - 20					#DIV/0!
Total		9	5	4	44%

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost*

by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.

3.1.7

Northern Cape: Ubuntu(NC071) - Table C1 Monthly Budget Summary for period ending (M12) 30 June 2025

Description	2023/24	2024/25	Budget year 2024/25							
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Q4 June Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %	Full Year Forecast
Financial Performance										
Property rates	21,793	17,149	28,734	28,734	5,527	15,185	28,734	(13,549)	(47.15)	28,734
Service charges	45,078	44,370	54,825	52,825	9,078	33,077	52,825	(19,748)	(37.38)	52,825
Investment revenue	2,014	1,900	1,635	2,006	371	1,073	2,006	(932)	(46.48)	2,006
Transfer and subsidies - Operational	67,082,950.00	60,106,891.00	58,016,004.00	58,016,004.00	-	258,668.00	58,016	(57,757)	(99.55)	58,016
Other own revenue	29,843	38,526	34,579	30,067	2,997	9,394	30,067	(20,673)	(68.76)	30,067
Total Revenue (excluding capital transfers and contributions)	165,811	162,052	177,790	171,647	17,973	58,988	171,647	(112,659)	(65.63)	171,647
Employee costs	36,501	41,391	53,930	53,930	10,297	40,696	53,930	(13,234)	(24.54)	53,930
Remuneration of councillors	4,744	5,227	4,864	4,864	1,288	5,390	4,864	526	10.82	4,864
Depreciation and amortisation	(0)	18,194	27,518	17,820	-	-	17,820	(17,820)	(100.00)	17,820
Finance charges	10,648	7,218	5,779	2,776	112	933	2,776	(1,843)	(66.38)	2,776
Inventory consumed and bulk purchases	28,166	31,727	26,373	31,947	5,070	26,997	31,947	(4,950)	(15.49)	31,947
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-
Other expenditure	30,996	59,445	59,106	59,953	3,784	26,459	59,953	(33,494)	(55.87)	59,953
Total Expenditure	111,055	163,201	177,570	171,288	20,552	100,475	171,288	(70,814)	(41.34)	171,288
Surplus/(Deficit)	54,757	(1,149)	220	359	(2,578)	(41,486)	359	(41,846)	(11,646.76)	359

3.2 WASTE WATER (SANITATION) PROVISION

3.2.1 Introduction to waste water (Sanitation) Provision

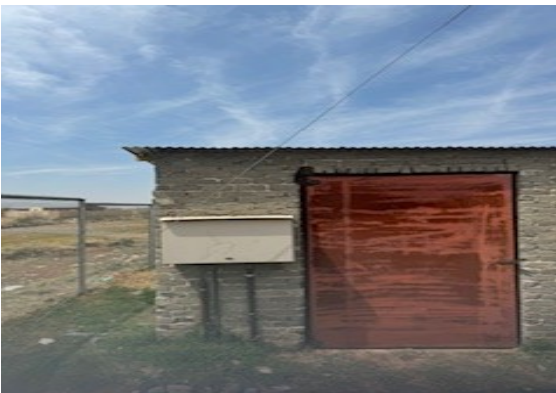
Various types of sanitation are currently provided (full waterborne sewerage, flushing toilets with septic tanks and buckets) which requires effective treatment and disposal of effluent into the environment.

3.2.2 Highlights: Waste Water (Sanitation) Provision

A table specifying the highlights for the year:

Highlight	Description
The completion of phase 1 of the Refurbishment of the existing sewer pump stations in Victoria West.	The scope of the project included the following items: <ul style="list-style-type: none"> The replacement of damaged sewer pumps and motors at four pump stations. The replacement of perimeter fencing at five sewer pump stations.

- Construction pump station structure at N12 pump station.
- Repair/replace sewer pump station roofing, concrete sump chamber at 2 x pump stations.
- Test, repair/replace and install sewer muncher at main pump station.
- Construction of perimeter fencing at oxidation ponds.





Highlights	Description
<p>The Municipality is currently providing full water bourne, septic tanks and buckets to all its residents within the Municipality.</p>	<p>All residents have a access to sanitation services within the Municipality.</p>

3.2.3 Challenges: Water Waste (Sanitation) Provision

A table specifying the challenges for the year:

Description	Actions to address
Buckets still being used within the Municipality.	Eradication of all buckets through funding from DWS.
Poor state of municipal oxidation ponds, with Victoria West being in the worst state.	The Municipality has prepared and submitted a business plan to DWS for “The rehabilitation of the existing oxidation ponds in Victoria West”.
Blockages caused by roots of trees, foreign objects and frequent breakdowns causing spillages into the environment.	Routine maintenance of sewer network and pump station being done to minimize spillages.

Employees: Sanitation Services					
Job Level	2024/25				
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	19	19	14	5	26%
4 - 6	5	5	4	1	20%
7 - 9					#DIV/0!
10 - 12					#DIV/0!
13 - 15					#DIV/0!
16 - 18					#DIV/0!
19 - 20					#DIV/0!
Total	24	24	18	6	25%

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.*

T3.2.7

There was no Capital Budget spent on Sanitation

COMMENT ON SANITATION SERVICES PERFORMANCE OVERALL:

There were big differences between the original and adjustment budget

T3.2.10

ELECTRICITY

3.3.1 Introduction to Electricity

The Municipality is responsible for the following services:

- Reticulation, Free basic electricity, public lighting and energy policies.
- Supply of electricity to all households within the Ubuntu area of supply, monitoring of income quality to supply from Eskom as well as distribution quality supply.
- Supply and installation of community and street lighting maintenance and upgrading of all electrical infrastructure.

3.3.2 Highlights: Electricity

A table specifying the highlights for the year:

Highlight	Description
The completion of the 22 kV Sub-station in Victoria West.	The construction of the 22 kV sub-station in Victoria West is in advanced stages of implementation with the switchgear and mini-sub being onsite, and the building has also been completed.

3.3.3 Challenges: Electricity

A table specifying the challenges for the year:

Description	Actions to address
No Electrical Master Plans in place.	The Municipality to apply for to DBSA for funding for the development of an electrical master plan.
Aged Infrastructure	The Municipality to perform routine maintenance on electrical infrastructure to ensure operations and maximum performance.
High municipal Eskom debt	The Municipality has a payment a agreement in place to pay off Eskom debt. Interest of arrears amounts remains a challenge in paying off the Eskom debt.
Eskom's refusal to approve the increase in the NMD of Loxton due to outstanding municipal debt.	The municipal council to engage with the office of the premier on this matter.

The Municipality's electrical department is severely understaffed, with a team of two electricians and two general workers servicing the whole Municipality.

Fill all vacancies within the technical department.

Employees: Electricity Services					
Job Level	2024/25				
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3		3	3	0	0%
4 - 6					#DIV/0!
7 - 9					#DIV/0!
10 - 12		2	1	1	50%
13 - 15					#DIV/0!
16 - 18					#DIV/0!
19 - 20					#DIV/0!
Total		5	4	1	20%

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.*

T3.3.6

3.4 WASTE MANAGEMENT (THIS SECTION TO INCLUDE: REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND RECYCLING)

3.4.1 Introduction to Waste Management:

Domestic refuse is currently removed/collected on a weekly basis at all residential and business areas. The Municipality has built dumping points in the community to for garden rubbish.

3.4.2 Highlights: Waste Management

A table specifying the highlights for the year:

Highlight	Description
Cleaning Campaigns	Done throughout the year in collaboration with CWP and EPWP workers.

3.4.3 Challenges: Waste Management

A table specifying the challenges for the year:

Description	Actions to address
Illegal dumping remains a major challenge within the Municipality.	The Municipality to update its by-laws on illegal dumping and start enforcing them on those who are guilty of illegal dumping, especially the foreign owned spaza shops who is a major contributor to this problem.
Poor state of municipal landfill sites. Municipal landfill site being unlicensed.	The Municipality to submit business plans to MIG to request funding for "The Upgrading and Rehabilitation of Municipal Landfill sites".
Collection of household refuse in the historical disadvantaged areas because residents do not have rubbish bins hence, they cannot make use of the curb side refuse removal provided by the Municipality.	Securing of funds to provide historically disadvantaged households with rubbish bins.

Employees: Solid Waste Magement Services					
Job Level	2024/25				
	Employees No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
0 - 3		28	20	8	29%
4 - 6		5	5	0	0%
7 - 9					#DIV/0!
10 - 12					#DIV/0!
13 - 15					#DIV/0!
16 - 18					#DIV/0!
19 - 20					#DIV/0!
Total	0	33	25	8	24%

Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June.

*Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.

T3.4.5

COMMENT ON WASTE MANGEMENT SERVICE PERFORMANCE OVERALL:

The financial Performance of Waste Disposal and Other Services were recorded under Solid Waste Management

No Capital Expenditure was recorded under this vote

T3.4.10

3.5 HOUSING

3.8.1 Introduction to Housing

The Municipality is not accredited to be housing provider; The Department of Corporative Governance and Human Settlement is responsible for housing.

3.8.2 Highlights: Housing

A table specifying the highlights for the year

Highlights	Description
Department of COGHSTA have construct 51 top structures in Loxton.	The contractor has been appointed by COGHSTA for construction of the 51 top structures. The project is still underway.

3.8.3 Challenges: Housing

A table specifying the challenges of the year:

Description	Action to address
Victoria West Construction of 270 Top Structures is blocked.	Establishment of a technical team to inspect and compile technical report on the defects of each structure and a list of incomplete structures.

Employees: Housing Services					
Job Level	2024/25				
	Employees No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
0 - 3					#DIV/0!
4 - 6					#DIV/0!
7 - 9					#DIV/0!
10 - 12	0	1	0	1	100%
13 - 15					#DIV/0!
16 - 18					#DIV/0!
19 - 20					#DIV/0!
Total	0	1	0	1	100%

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June.
Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.

T3.5.4

COMMENT ON THE PERFORMANCE OF THE HOUSING SERVICE OVERALL:

The Municipality does not have a Housing Department.

T3.5.7

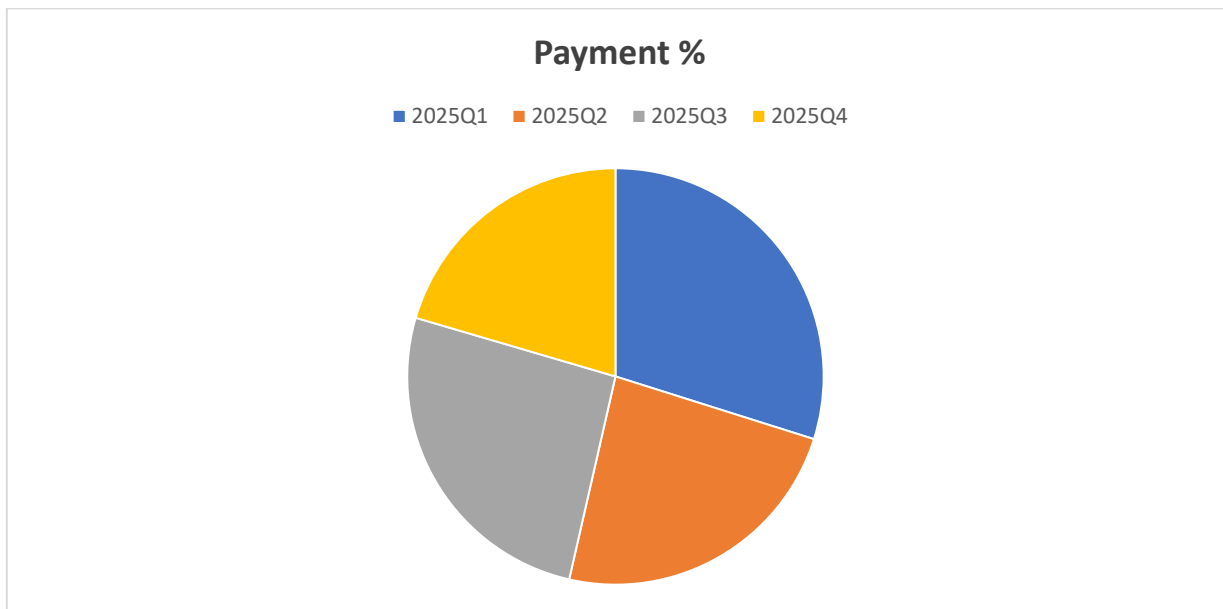
3.6 FREE BASIC SERVICES AND INDIGENT SUPPORT

3.6.1 Introduction to Free Basic Services and Indigent Support

New indigent household applications were processed and approved, so that these households received their levied free basic services (FBS). Indigent households will receive their FBS on the first of the month following the approval of their application.

Month	Charges	Payments	Payment percentage
Jul-24	6 895 673,01	5 746 345,18	83%
Aug-24	5 639 079,64	6 967 550,94	124%
Sep-24	5 169 952,25	3 638 536,07	70%
Oct-24	5 078 089,17	3 687 823,20	73%
Nov-24	7 661 454,22	5 595 441,01	73%
Dec-24	6 807 349,64	4 925 070,43	72%
Jan-25	3 749 453,67	4 072 566,51	108%
Feb-25	6 828 448,49	4 834 172,35	71%
Mar-25	5 699 730,50	4 140 717,60	73%
Apr-25	11 346 873,80	3 730 229,55	33%
May-25	7 185 614,53	4 996 610,83	70%
Jun-25	7 304 763,58	7 498 373,00	103%
	79 366 482,50	59 833 436,67	75%

Quarter	Charges	Payments	Payment percentage
2025Q1	17 704 704,90	16 352 432,19	92%
2025Q2	19 546 893,03	14 208 334,64	73%
2025Q3	16 277 632,66	13 047 456,46	80%
2025Q4	25 837 251,91	16 225 213,38	63%
	79 366 482,50	59 833 436,67	75%



COMPONENT B: ROAD TRANSPORT

This component includes: roads; transport; and waste water (stormwater drainage).

3.7 ROADS

3.7.1 Introduction to Roads

Transport systems are essential to the function of municipalities and mobility access is needed to support a healthy economy. At present 75% of all municipal access

roads are still gravel roads which cause a great inconvenience following rain and dusty during dry seasons. It is there crucial to regularly maintain the roads.

3.7.2 Highlights: Roads

A table specifying the highlights for the year:

Highlight	Description
Regular pothole maintenance	Routine pothole maintenance is being conducted by the Municipality on a regular basis. (Municipal worker and EPWP workers)

3.7.3 Challenges: Roads

A table specifying the challenges for the year:

Description	Actions to address
Damaged road Infrastructure	Redirect trucks inside our towns
The Municipality does not have the yellow fleet to routinely maintain gravel roads.	The Municipality has requested assistance from the provincial sector department for the provision of a yellow fleet for gravel road maintenance.
Long lead time in the procurement of material to fix potholes.	The Municipality to keep material on hand in municipal stores to be available immediately when needed.

3.7.4 Statistics: Roads

A table specifying the service delivery levels for the year:

Road Infrastructure: Kilometers				
Year	Total gravel goods	New gravel roads	Gravel upgraded to Tar	Gravel roads graded
2022/23				

Road Infrastructure Per Type: Kilometres				
Total	Tar	Gravel	Paved	Concrete
107.31	29.22	73.18	4.91	0

Employees: Road Services					
Job Level	Employees No.	2024/25			
		Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
0 - 3	8	13	8	5	38%
4 - 6	1	4	1	3	75%
7 - 9					#DIV/0!
10 - 12					#DIV/0!
13 - 15					#DIV/0!
16 - 18					#DIV/0!
19 - 20					#DIV/0!
Total	9	17	9	8	47%

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.*
T3.7.7

COMMENT ON THE PERFORMANCE OF ROADS OVERALL:

No Roads project was implemented in the 2021/22 FY

T3.7.10

3.8 TRANSPORT (INCLUDING VEHICLE LICENSING & PUBLIC BUS OPERATION)

INTRODUCTION TO TRANSPORT

The Municipality does not have any transport services

T3.8.1

3.9 WASTE WATER (STORMWATER DRAINAGE)

INTRODUCTION TO STORMWATER DRAINAGE

Stormwater is dealt with under Roads

T3.9.1

COMPONENT C: PLANNING AND DEVELOPMENT

This component includes: planning; and local economic development.

3.10 PLANNING

3.10.1 Introduction to Planning and Development

NB. E.g. Providing a Narrative on Town Planning and Building Control

- **Spatial Development Framework (SDF) and Land Use Scheme (LUS)**

The SDF is under review and the Land Use Scheme has been approved 31 March 2023

- **Implementation of SPLUMA**

3.10.2 Highlights: Planning

A table specifying the **highlights** for the year:

Highlights	Description
E.g 5 Land Use application have been approved	10 applications were submitted to DMPT were approved for the financial year 2024/2025
Establishment of the DMPT	The DMPT has been established at the District level and ubuntu has a representative.
Building Plans	A total of 8 building Plans were processed

3.10.3 A table specifying the **challenges** for the year:

Description	Actions to address

COMMENT ON THE PERFORMANCE OF PHYSICAL PLANNING OVERALL:

There are no employees registered under the Planning Unit

T3.10.7

3.11 LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM AND MARKET PLACES)

3.11.1 Introduction to Local Economic Development

The current LED Strategy of the Ubuntu Local Municipality was developed in 2011 and needs to be reviewed

3.11.2 Highlights: LED

A table including the highlights with the implementation of the LED Strategy – The Municipality does not have an LED Strategy

3.11.3 Challenges: Local Economic Development

A table including the challenges with the implementation of the LED Strategy

Description	Actions to address
Vandalism of municipal buildings and assets	Safeguard buildings by appointing security guards

3.11.4 Job Creation: EPWP

Details	Jobs created through EPWP projects
2021/22	
2022/23	
2023/24	30
2024/25	36

3.11.5 Tourism

3.11.6 Introduction

Narrative

3.11.7 Highlights: Tourism

A table including the highlights with the implementation of the Tourism Strategy:

3.11.8 Challenges: Tourism

A table including the challenges with the implementation of the Tourism Strategy:

Description	Actions to address
Outdated Tourism Plan	Review of Tourism Strategy

COMMENT ON LOCAL ECONOMIC DEVELOPMENT PERFORMANCE OVERALL:

Nothing was recorded under This Section

T3.11.11

COMPONENT D: COMMUNITY & SOCIAL SERVICES

This component includes: libraries and archives; museums arts and galleries; community halls; cemeteries and crematoria; child care; aged care; social programs, theatres.

3.52 LIBRARIES; ARCHIEVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC)**3.52.1 Introduction to Libraries**

The Municipality has 4 libraries operational in the area.

3.52.2 Highlights: Libraries

A table specifying the highlights for the year:

Highlights	Description
Victoria West library renovations	

3.52.3 Challenges: Libraries

A table specifying the challenges for the year:

Highlights	Description
Late return of books	

3.52.4 Service Statistics for Libraries

A table specifying the service statistics for the year:

Service statistics		2023/24
Number of libraries		
Library members		
Books circulated		
Exhibitions held		
Internet users		
Children programs		
Visit by school groups		

3.53.1 Introduction to Cemeteries

Ubuntu's cemeteries includes the following:

Victoria West	Richmond	Loxton
2	2	1

3.53.2 Highlights Cemeteries

A table specifying the highlights for the year:

Highlights	Description
1 Cemetery in Victoria West reached the capacity	Still in use because of stands that were previously purchased.
1 Cemetery in Richmond needs extension.	± 10 stands open

3.53.3 Challenges: Cemeteries

A table specifying the challenges for the year:

Challenges	Actions to address
Management system of cemeteries	Managed by Municipality.
Maintenance work	CWP assist Municipality with cleaning of cemeteries.

3.53.4 Service Statistics for Cemeteries

A table specifying the service delivery levels for the year:

Type of service		2023/24
Burials		

Employees: Libraries; Archives; Museums; Galleries; Community Facilities; Other					
Job Level	2024/25				
	Employees No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
0 - 3		3	3	0	0%
4 - 6		5	5	0	0%
7 - 9		1	1	0	0%
10 - 12		1	0	1	100%
13 - 15					#DIV/0!
16 - 18					#DIV/0!
19 - 20					#DIV/0!
Total	0	10	9	1	10%

Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June.

**Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.*

T3.52.4

COMMENT ON THE PERFORMANCE OF LIBRARIES; ARCHIVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC) OVERALL:

Included in Here are Community & Social Services, Sport and Recreation, Public Safety. There was no Capital expenditure in this division

T3.52.7

3.55 CEMETORIES AND CREMATORIUMS

COMMENT ON THE PERFORMANCE OF CEMETORIES & CREMATORIUMS OVERALL:

This Section's details are included under 3.52

T3.55.7

3.56 CHILD CARE; AGED CARE; SOCIAL PROGRAMMES

INTRODUCTION TO CHILD CARE; AGED CARE; SOCIAL PROGRAMMES

This is not a function of the Municipality.

T3.56.1

COMMENT ON THE PERFORMANCE OF CHILD CARE; AGED CARE; SOCIAL PROGRAMMES OVERALL:

T3.56.7

COMPONENT E: ENVIRONMENTAL PROTECTION

This component includes: pollution control; biodiversity and landscape; and costal protection.

INTRODUCTION TO ENVIRONMENTAL PROTECTION

T3.59.0

3.59 POLLUTION CONTROL

INTRODUCTION TO POLLUTION CONTROL

The Municipality does not have any sections that specifically deals with this function

T3.59.1

COMMENT ON THE PERFORMANCE OF POLLUTION CONTROL OVERALL:

T3.59.7

3.60 BIO-DIVERSITY; LANDSCAPE (INCL. OPEN SPACES); AND OTHER (EG. COASTAL PROTECTION)

COMPONENT F: HEALTH

This component includes: clinics; ambulance services; and health inspections.

INTRODUCTION TO HEALTH

Municipal Health is a District Municipal function and is dealt with by Pixley ka Seme District Municipality

T.62.0

3.62 CLINICS

INTRODUCTION TO CLINICS

T3.62.1

3.63 AMBULANCE SERVICES

INTRODUCTION TO AMBULANCE SERVICES

Not a Municipal Function

T3.63.1

Concerning T3.63.2

T3.63.2.1

COMMENT ON THE PERFORMANCE OF AMBULANCE SERVICES OVERALL:

T3.63.7

3.64 HEALTH INSPECTION; FOOD AND ABBATOIR LICENSING AND INSPECTION; ETC

INTRODUCTION TO HEALTH INSPECTIONS; FOOD AND ABATTOIR LICENCING AND INSPECTIONS, ETC

Function delivered by Pixley ka Seme District Municipality

T3.64.1

SERVICE STATISTICS FOR HEALTH INSPECTION, Etc

T3.64.2

COMMENT ON THE PERFORMANCE OF HEALTH INSPECTIONS, Etc OVERALL:

T3.64.7

COMPONENT G: SECURITY AND SAFETY

This component includes: police; fire; disaster management, licensing and control of animals, and control of public nuisances, etc.

3.65 TRAFFIC SERVICES

3.65.1 Introduction to Traffic Services

The aim of the Council is to ensure the safety of all residents in its municipal area through law enforcement.

The Traffic Department is divided into four sections namely:

3.65.2 Highlight: Traffic Services

A table specifying the highlights for the year:

Highlights	Description
Upgrading Vehicle testing Station	The testing yard has failed inspection a number of times conducted by the department of transport

3.65.3 Challenges: Traffic Services

A table specifying the challenges for the year:

Description	Actions to address
Shortage of patrol vehicles	

3.65.4 Service Statistics for Traffic Services:

A table specifying the service delivery levels for the year:

Details	2023/2024	2024/2025
----------------	------------------	------------------

No. of road traffic accidents during the year		
Number of by- law infringements attended		
Animals impounded		
Motor vehicle licenses processed		
Learner driver licenses processed		

3.65 POLICE

INTRODUCTION TO POLICE

The Municipality does not have a police service.

T3.65.1

3.66 FIRE

INTRODUCTION TO FIRE SERVICES

Part of Public Works Section

T3.66.1

COMMENT ON THE PERFORMANCE OF FIRE SERVICES OVERALL:

T3.66.7

3.67 OTHER (DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES AND OTHER)

INTRODUCTION TO DISASTER MANAGEMENT

District Municipal Function

T3.67.1

COMMENT ON THE PERFORMANCE OF DISASTER MANAGEMENT

No activity took place under this section.

T3.67.7

COMPONENT H: SPORT AND RECREATION

This component includes: community parks; sports fields; sports halls; stadiums; swimming pools; and camp sites.

INTRODUCTION TO SPORT AND RECREATION

No Activity took place under this Section.

T3.68.0

3.68 SPORT AND RECREATION

3.68.1 Introduction to Sport and Recreation

3.68.2 Highlights: Sport and Recreation

A table specifying the highlights for the year:

Highlights	Description
Funding approved for the upgrading of Richmond sport complex	

3.68.3 Challenges: Sport and Recreation

A table specifying the challenges for the year:

Description	Actions to address
Vandalism extremely high of sport and recreation Infrastructure	Improve security at facilities by appointing security guards.

COMMENT ON THE PERFORMANCE OF SPORT AND RECREATION OVERALL:

T3.68.6

COMPONENT I: CORPORATE POLICY OFFICES AND OTHER SERVICES

This component includes: corporate policy offices, financial services, human resource services, ICT services, property services.

3.69 EXECUTIVE AND COUNCIL

This component includes: Executive office (Mayor; Councillors; and Municipal Manager).

3.69.1 Introduction to Executive and Council

3.69.2 OFFICE OF THE MAYOR

Highlights: Office of the Mayor

A table specifying the highlights of the year:

Challenges: Office of the Mayor

A table specifying the challenges for the year:

Challenges	Actions to address
Internal capacity	Personal Assistant of the Mayor was appointed.
Implementation of ward projects due to cash flow challenges	Submit business plans to sector departments for funding.

Employees: Office of the Mayor

3.69.3 OFFICE OF THE MUNICIPAL MANAGER

Highlights: Office of the Municipal Manager

A table specifying the highlights for the year:

Highlights	Description
Ubuntu Land Use Scheme	Successful adoption 2023

Challenges: Office of the Municipal Manager

A table specifying the challenges for the year:

Description	Actions to address
Financial Sustainability of the Municipality	
Effectiveness of the Municipality's Supply Chain Management Unit	

Employees: Office of the Municipal Manager

3.69.4 CORPORATE SERVICES: ADMINISTRATION

Highlights: Corporate Services: Administration

A table specifying the highlights for the year:

Highlights	Description
Filling of vacancies	CFO and Technical Manager
Timeous distribution of Council Agendas	Agenda is distributed 7 days before the meeting
Review of HR Policies to be implemented for Municipal Staff Regulations	None for the 2024/2025 financial year
Mentorship program	1 learner from TVET college
Consultation for skills development needs	Consultation is done annually during April
Training of employees	Training was conducted by salga for both cllrs and officials

Challenges: Corporate Services: Administration

A table specifying the challenges for the year:

Description	Actions to address
Shortage of office space	None

Employees: Corporate Services: Administration
(Staff composition for this division)

3.69.5 HUMAN RESOURCE SERVICE

Highlights: Human Resource Services

A table specifying the highlights for the year:

Highlights	Description
Filling of critical vacancies	Senior managers are all appointed

Challenges: Human Resources Services

A table specifying the challenges for the year:

Description	Actions to address
Resignation of officials with institutional memory	
Shortage of officials with scarce skills	
Poor performance of individuals	

Employees: Human Resource Services
(Staff composition for this division)

Employees: The Executive and Council					
Job Level	2024/25				
	Employees No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
0 - 3					#DIV/0!
4 - 6		5	5	0	0%
7 - 9				0	#DIV/0!
10 - 12		4	4	0	0%
13 - 15		2	2	0	0%
16 - 18					#DIV/0!
19 - 20					#DIV/0!
Total	0	11	11	0	0%

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days. T3.69.4*

Capital Expenditure 2023/24: The Executive and Council					
R' 000					
Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	24 812 000.00	20 812 000.00	20 892 724.02	- 19%	
MIG 1: Victoria West Upgrading of Groundwater Supply	10 274 000.00	6 274 000.00	5 752 149.00	- 79%	
MIG 2: Victoria West Upgrading of Mandela Square Pump Station and water reticulation pipelines	538 000.00	538 000.00	537 746.00	0%	
WSIG: Ubuntu Water Conservation and Demand Management Project 2021/22	4 000 000.00	4 000 000.00	4 623 351.30	13%	
INEP: Ubuntu LM: New 22 kV Intake Sub-station for Victoria West	10 000 000.00	10 000 000.00	9 979 477.72	0%	
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).</i>					T3.69.6

3.70 FINANCIAL SERVICES

Introduction: Financial Services

Highlights: Financial Services

A table specifying highlights for the year:

Highlights	Description
Finance staff is dedicated to achieve financially unqualified for 2022 financial year	

Challenges: Financial Services

A table specifying the challenges for the year:

Description	Actions to address
Lack of capacity amongst staff within Finance	
Smooth migration of the MSCOA	
Absenteeism	

Debt Recovery			
Details of the types of account raised and recovered	2024/2025		Billed in Year
	Actual for accounts billed in year	Proportion of accounts value billed that were collected in the year %	
Property Rates	23 609 185,27		
Electricity - B	3 729 956,63		
Electricity - C	15 418 924,55		
Electricity – Prepaid	13 014 370,00		
Water - B	6 249 283,44		
Water - C	16 359 161,40		
Sanitation	14 032 802,48		
Refuse	9 866 799,29		
Other			

Employees: Financial Services					
Job Level	Employees No.	Posts No.	2024/25		
			Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
0 - 3		7	5	2	29%
4 - 6		22	16	4	18%
7 - 9		2	0	2	100%
10 - 12		6	2	4	67%
13 - 15		1	1	0	0%
16 - 18		1	1	0	0%
19 - 20					#DIV/0!
Total		39	25	12	31%

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.*

T3.70.4

Capital Expenditure 2022/23: Financial Services					
					R' 000
Capital Projects	2024/2025				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	0	R150 000,00	0	#DIV/0!	
R21 544,00					
Other		150 000,00		#DIV/0!	
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).</i>					T3.70.6

3.71 HUMAN RESOURCE SERVICES

3.69.5 HUMAN RESOURCE SERVICE

Highlights: Human Resource Services

A table specifying the highlights for the year:

Highlights	Description
Filling of critical vacancies	

Challenges: Human Resources Services

A table specifying the challenges for the year:

Description	Actions to address
Resignation of officials with institutional memory	
Shortage of officials with scarce skills	
Poor performance of individuals	

Employees: Human Resource Services (Staff composition for this division)

Employees: Human Resource Services					
Job Level	2024/25				
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3					#DIV/0!
4 - 6					#DIV/0!
7 - 9					#DIV/0!
10 - 12	1	1	1	0	0%
13 - 15					#DIV/0!
16 - 18					#DIV/0!
19 - 20					#DIV/0!
Total	1	1	1	0	0%

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.*

T3.71.4

COMMENT ON THE PERFORMANCE OF HUMAN RESOURCE SERVICES OVERALL:

Corporate Services is included in this section

T3.71.7

3.72 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

This component includes: Information and Communication Technology (ICT) services.

INTRODUCTION TO INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

The Municipality does not have a separate ICT Section

SERVICE STATISTICS FOR ICT SERVICES

3.73 PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENT SERVICES

This component includes: property; legal; risk management and procurement services.

DEVELOPMENT AND STRATEGIC SERVICES

Introduction to Development and Strategic Services

Highlights: Development and Strategic Services

A table specifying the highlights for the year:

Highlights	Description
Draft Commonage Policy	
Commonage meetings with committee	
IDP & Budget Process Plan Time Schedule implementation	
Regular IDP Steering Committee Meetings	
Regular IDP REP. Forum meetings held	
Development and approval of Ubuntu's LUS	
Development of Spatial Development Framework	
Karoo Small Town Regeneration Initiative	

Challenges: Development and Strategic Services

A table specifying the challenges for the year:

Description	Actions to address
Transport	Procurement of vehicles to be utilised by officials
Drafting of hunting Policy for Ubuntu Local Municipality	Assistance required from Dept. Agric.
Audit opinion for Performance information	Regular reviews and monitoring of performance inf. & evidence

PROCUREMENT SERVICES

Highlight: Procurement Services

A table specifying the highlights for the year:

Highlights	Description
Provincial Treasury's continued support with Supply Chain processes	

Challenges: Procurement Services

A table specifying the challenges for the year:

Description	Actions to address
Register many more people on CSD	Encourage service providers to register on CSD
Turnaround time SCM committees	Complete Tender process after receiving bids within two weeks.

Service Statistics for Procurement Services

A table specifying the service delivery levels for the year:

Description	2024/25
Requests processed	N/A
Orders processed	R100 549.63
Requests cancelled or referred back	N/A
Extensions	N/A
Bids received (number of documents)	77
Bids awarded	0

Appeals registered	0
Successful appeals	0

Total Awards Made

A total of 77 bids of an estimated value of R-173 959.16 (Bank tenders has negative amounts) No award has been made in this financial year 2024/2025.

Awards Made by the Bid Adjudication Committee

In terms of paragraph 5(2)(b) of Council's Supply Chain Management Policy....

The highest bids awarded by the Bid Adjudication Committee are as follows:

BID NUMBER	TITLE OF BID	DIRECTORATE	SUCCESSFUL BIDDER	VALUE

#NO BIDS HAS BEEN AWARDED IN THIS PERIOD. (Bids received and still in process)

BID NUMBER	TITLE OF BID	DIRECTORATE	SUCCESSFUL BIDDER	VALUE

Details of Deviations for Procurement Services

Details of Deviations for Procurement Services

TYPE	NUMBER OF DEVIATION	VALUE R		
Emergency	1	R175 000.00		
Historic work of arts	1	R27 801.25		
Impractical to follow Supply Chain process	1	R4 750.00		
Sole provider	0			
Strip & quote	1	R4 750.00		

COMMENT ON THE PERFORMANCE OF PROPERTY SERVICES OVERALL:

T3.73.7

COMPONENT J: MISCELLANEOUS

This component includes: the provision of Airports, Abattoirs, and Forestry as municipal enterprises.

INTRODUCTION TO MISCELLANEOUS

T3.74.0

COMPONENT K: ORGANISATIONAL PERFORMANCE SCORECARD

This component includes: Annual Performance Scorecard Report for the current year.

BACK TO BASICS	NATIONAL KEY PERFORMANCE AREAS	OBJECTIVES	STRATEGIES
Basic Service Delivery	Basic Service Delivery and Infrastructure Development	Provision of Sustainable Basic Services	Sanitation Infrastructure Construction and Maintenance
			Water Services Infrastructure Construction and Maintenance
			Electricity Infrastructure Construction and Maintenance
			Roads Infrastructure Construction and Maintenance
			Solid Waste Management Infrastructure Construction and Maintenance
		Spatial Planning Excellence	Spatial Development Framework & Land Use Management System
		Developmental Bulk Infrastructure Optimisation	
Spatial Development Bulk Infrastructure Optimisation	Spatial Development Bulk Infrastructure Assessment		
Building Capable Local Government Institutions	Local Economic Development	Investment Acceleration & Attraction	Private Sector Investment Upliftment & Acceleration
			Public Sector Investment Upliftment & Acceleration
			Tourism Upliftment & Acceleration
			Agriculture & Agri-processing Upliftment & Acceleration
			Industry Upliftment & Acceleration
			Commerce Upliftment & Acceleration
			SMME Upliftment & Acceleration
			Industrial & Commercial Economic Zone Establishment

BACK TO BASICS	NATIONAL KEY PERFORMANCE AREAS	OBJECTIVES	STRATEGIES
Sound Financial Management	Municipal Financial Management & Viability	Sound Financial Management & Viability	Financial Governance Excellence
			Budget Management Excellence
			Financial Reporting Excellence
			AFS Compilation & Assets Management Excellence
			Supply Chain Management Excellence
			Municipal Revenue Management Excellence (Income & Expenditure)
			Conditional Grants Reporting Excellence
Building Capable Local Government Institutions	Municipal Transformation & Institutional Development	Municipal Transformation	Comprehensive Organogram Review
		Institutional Development Excellence	Recruitment & Selection Excellence
		Institutional Integrity Excellence	Skills Development Excellence
		Institutional Responsiveness Excellence	Staff/Public Interface Excellence (Code of Conduct, Batho Pele, Anti-corruption)
		Institutional Performance Excellence	Customer Care Excellence (Compliments/Enquiries/Complaints/Mpimpa)
Good Governance & Putting People First	Good Governance & Public Participation	Institutional Governance Excellence	Organisational & Individual Performance Management
			Functional Council & Audit Oversight Excellence
			Community Participation Excellence (Ward Committees, Rapid Response Team, Community Meetings)

**CHAPTER 4 – ORGANISATIONAL DEVELOPMENT PERFORMANCE
(PERFORMANCE REPORT PART II)**

INTRODUCTION

T4.0.1

COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL

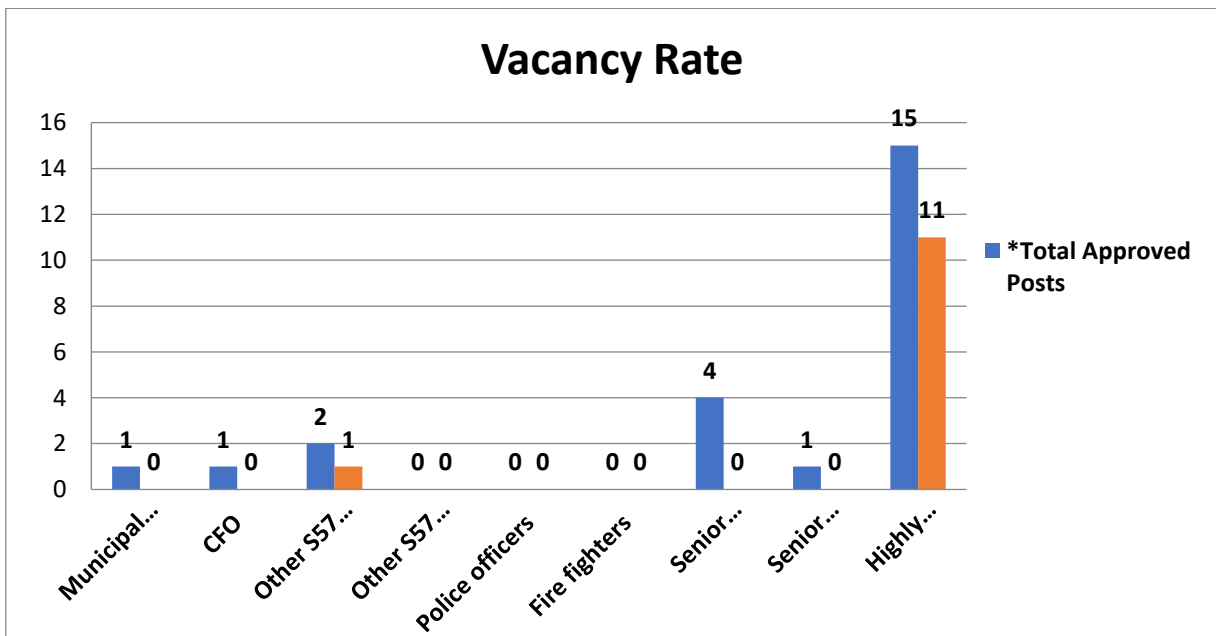
4.1 EMPLOYEE TOTALS, TURNOVER AND VACANCIES

Employees					
Description	2024-25				
	Employees No.	Approved Posts No.	Employees No.	Vacancies No.	Vacancies %
Water		9	5	4	44.44
Waste Water (Sanitation)		33	29	4	12.12
Electricity		5	4	1	20.00
Waste Management		24	18	6	25.00
Housing		1	0	1	100.00
Waste Water (Stormwater Drainage) and Roads		17	8	9	52.94
Roads					#DIV/0!
Transport					#DIV/0!
Planning					#DIV/0!
Local Economic Development		0	0	0	#DIV/0!
Planning (Strategic & Regulatory)		0	0	0	#DIV/0!
Local Economic Development		0	0	0	#DIV/0!
Community & Social Services		15	5	10	66.67
Environmental Protection					#DIV/0!
Health		0	0	0	#DIV/0!
Security and Safety					#DIV/0!
Sport and Recreation		0	0	0	#DIV/0!
Corporate Policy Offices and Other (Compliance Officer		1	1	0	0.00
Totals	-	105	70	35	33.33
<i>Headings follow the order of services as set out in chapter 3. Service totals should equate to those included in the Chapter 3 employee schedules. Employee and Approved Posts numbers are as at 30 June.</i>					T4.1.1

Vacancy Rate: 2024/25			
Designations	*Total Approved Posts No.	*Vacancies (Total time that vacancies exist using fulltime equivalents) No.	*Vacancies (as a proportion of total posts in each category) %
Municipal Manager	1	0	0.00
CFO	1	0	0.00
Other S57 Managers (excluding Finance Posts)	2	1	50.00
Other S57 Managers (Finance posts)	0	0	#DIV/0!
Police officers	0	0	#DIV/0!
Fire fighters	0	0	#DIV/0!
Senior management: Levels 13-15 (excluding Finance Posts)	4	0	0.00
Senior management: Levels 13-15 (Finance posts)	1	0	0.00
Highly skilled supervision: levels 9-12 (excluding Finance posts)	15	11	73.33
Highly skilled supervision: levels 9-12 (Finance posts)	6	4	66.67
Total	30	16	53.33

Note: *For posts which are established and funded in the approved budget or adjustments budget (where changes in employee provision have been made). Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.

T4.1.2



Details	Turn-over Rate		Turn-over Ra
	Total Appointments as of beginning of Financial Year No.	Terminations during the Financial Year No.	
2022/23	11	7	
2023/24	9	6	
2024/25	4	5	

** Divide the number of employees who have left the organisation within a year, by total number of employees who occupied posts at the beginning of the year*

COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE

INTRODUCTION TO MUNICIPAL WORKFORCE MANAGEENT

T4.2.0

HR Policies and Plans				
	Name of Policy	Completed	Reviewed	Date adopted by council or comment on failure to adopt
		%	%	
1	Affirmative Action			No policy is in place
2	Attraction and Retention			No policy is in place
3	Code of Conduct for employees	YES		The code of conduct was drawn up by the parties of the SALGBC
4	Delegations, Authorisation & Responsibility			
5	Disciplinary Code and Procedures			The code of conduct was drawn up by the parties of the SALGBC
6	Essential Services	YES		12 September 2024
7	Employee Assistance / Wellness	Yes		
8	Employment Equity	Yes		
9	Exit Management	Yes		
10	Grievance Procedures	Yes		
11	HIV/Aids	Yes		
12	Human Resource and Development	Yes		
13	Information Technology	Yes		
14	Job Evaluation			
15	Leave			The Main Collective Agreement govern leave and the Basic Conditions of employment Act 75 of 1997.
16	Occupational Health and Safety			
17	Official Housing			
18	Official Journeys	Yes		
19	Official transport to attend Funerals			The Municipality does not have this policy in place.
20	Official Working Hours and Overtime	Yes		
21	Organisational Rights	Yes		
22	Payroll Deductions	Yes		
23	Performance Management and Development	Yes		
24	Recruitment, Selection and Appointments	Yes		
25	Remuneration Scales and Allowances	Yes		
26	Resettlement	Yes		
27	Sexual Harassment	Yes		
28	Skills Development	Yes		
29	Smoking	Yes		
30	Special Skills	Yes		
31	Work Organisation	Yes		
32	Uniforms and Protective Clothing	Yes		
33	Other:			

Use name of local policies if different from above and at any other HR policies not listed.

T4.2.1

4.2

4.3 INJURIES, SICKNESS AND SUSPENSIONS

Number and Cost of Injuries on Duty					
Type of injury	Injury Leave Taken Days	Employees using injury leave No.	Proportion employees using sick leave %	Average Injury Leave per employee Days	Total Estimated Cost R'000
Required basic medical attention only	11	1	9.09%	2.2	
Temporary total disablement	0	0	0	0	
Permanent disablement	0	0	0	0	
Fatal					
Total	11	1	9.09%	2.2	0

T4.3.1

Number of days and Cost of Sick Leave (excluding injuries on duty)						
Salary band	Total sick leave Days	Proportion of sick leave without medical certification %	Employees using sick leave No.	Total employees in post* No.	*Average sick leave per Employees Days	Estimated cost R' 000
Lower skilled (Levels 1-2)		90%				
Skilled (Levels 3-5)						
Highly skilled production (levels 6-8)						
Highly skilled supervision (levels 9-12)		95%				

Highly skilled production (levels 6-8)	Male				
Highly skilled supervision (levels 9-12)	Female				
	Male				
Senior management (Levels 13-15)	Female				
	Male				
MM and S57	Female				
	Male				
Total					
<i>Has the statutory municipal calculator been used as part of the evaluation process ?</i>					Yes/No
<p><i>Note: MSA 2000 S51(d) requires that ... ‘performance plans, on which rewards are based should be aligned with the IDP’... (IDP objectives and targets are set out in Chapter 3) and that Service Delivery and Budget Implementation Plans (developed under MFMA S69 and Circular 13) should be consistent with the higher level IDP targets and must be incorporated appropriately in personal performance agreements as the basis of performance rewards. Those with disability are shown in brackets '(x)' in the 'Number of beneficiaries' column as well as in the numbers at the right hand side of the column (as illustrated above).</i></p>					T4.4.1

COMMENT ON PERFORMANCE REWARDS:

No Performance Rewards were paid this financial year, in terms of the Performance Management model applicable to the Municipality, only the Section 54A and 56 will be able to qualify for performance rewards. The Municipality does not have a policy frame in place that deals with performance awards on lower levels

T4.4.1.1

COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE

INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT

T4.5.0

4.5 SKILLS DEVELOPMENT AND TRAINING

Financial Competency Development: Progress Report*						
Description	A. Total number of officials employed by Municipality (Regulation 14(4)(a) and (c))	B. Total number of officials employed by municipal entities (Regulation 14(4)(a) and (c))	Consolidated: Total of A and B	Consolidated: Competency assessments completed for A and B (Regulation 14(4)(b) and (d))	Consolidated: Total number of officials whose performance agreements comply with Regulation 16 (Regulation 14(4)(f))	Consolidated: Total number of officials that meet prescribed competency levels (Regulation 14(4)(e))
Financial Officials						
<i>Accounting officer</i>	1	1	2	1	0	1
<i>Chief financial officer</i>	1	1	2	1	0	1
<i>Senior managers</i>	1	1	2	0	0	0
<i>Any other financial officials</i>	1	1	2	1	0	0
Supply Chain Management Officials						
<i>Heads of supply chain management units</i>	1	1	2	1	0	0
<i>Supply chain management senior managers</i>	0	0	0	0	0	0
TOTAL	4	4	8	4	0	2

** This is a statutory report under the National Treasury: Local Government: MFMA Competency Regulations (June 2007)*

T4.5.2

COMMENT ON SKILLS DEVELOPMENT AND RELATED EXPENDITURE AND ON THE FINANCIAL COMPETENCY REGULATIONS:

As you can see from the above tables, none of them have any populated data, this data could not be obtained from the Municipality, and this is an area where the Municipality will have to excel to be able to populate the tables

T4.5.3

T4.5.4

COMPONENT D: MANAGING THE WORKFORCE EXPENDITURE

T4.6.0

4.6 EMPLOYEE EXPENDITURE

COMMENT ON UPGRADED POSTS AND THOSE THAT ARE AT VARIANCE WITH NORMAL PRACTICE:

No Employees were paid outside of the T levels as it is approved for the level of the Municipality and no employees were appointed in posts that are not on the approved Organisational Structure

T4.6.5

DISCLOSURES OF FINANCIAL INTERESTS

All Financial disclosures were recorded under Appendix J.

T4.6.6

CHAPTER 5 – FINANCIAL PERFORMANCE

INTRODUCTION

Chapter 5 contains information regarding financial performance and highlights specific accomplishments. The chapter comprises of three components:

- Component A: Statement of Financial Performance
- Component B: Spending Against Capital Budget
- Component C: Other Financial Matters

COMPONENT A: STATEMENTS OF FINANCIAL PERFORMANCE

INTRODUCTION TO FINANCIAL STATEMENTS

Note: Statements of Revenue Collection Performance by vote and by source are included at **Appendix K**.

T5.1.0

5.1 STATEMENTS OF FINANCIAL PERFORMANCE

Northern Cape: Ubuntu(NC071) - Table C1 Monthly Budget Summary for period ending (M12) 30 June 2025

Description	2023/24	2024/25	Budget year 2024/25							
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Q4 June Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %	Full Year Forecast
R thousands										
Financial Performance										
Property rates	21,793	17,149	28,734	28,734	5,527	15,185	28,734	(13,549)	(47.15)	28,734
Service charges	45,078	44,370	54,825	52,825	9,078	33,077	52,825	(19,748)	(37.38)	52,825
Investment revenue	2,014	1,900	1,635	2,006	371	1,073	2,006	(932)	(46.48)	2,006
Transfer and subsidies - Operational	67,082,950.00	60,106,891.00	58,016,004.00	58,016,004.00	-	258,668.00	58,016	(57,757)	(99.55)	58,016
Other own revenue	29,843	38,526	34,579	30,067	2,997	9,394	30,067	(20,673)	(68.76)	30,067
Total Revenue (excluding capital transfers and contributions)	165,811	162,052	177,790	171,647	17,973	58,988	171,647	(112,659)	(65.63)	171,647
Employee costs	36,501	41,391	53,930	53,930	10,297	40,696	53,930	(13,234)	(24.54)	53,930
Remuneration of councillors	4,744	5,227	4,864	4,864	1,288	5,390	4,864	526	10.82	4,864
Depreciation and amortisation	(0)	18,194	27,518	17,820	-	-	17,820	(17,820)	(100.00)	17,820
Finance charges	10,648	7,218	5,779	2,776	112	933	2,776	(1,843)	(66.38)	2,776
Inventory consumed and bulk purchases	28,166	31,727	26,373	31,947	5,070	26,997	31,947	(4,950)	(15.49)	31,947
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-
Other expenditure	30,996	59,445	59,106	59,953	3,784	26,459	59,953	(33,494)	(55.87)	59,953
Total Expenditure	111,055	163,201	177,570	171,288	20,552	100,475	171,288	(70,814)	(41.34)	171,288
Surplus/(Deficit)	54,757	(1,149)	220	359	(2,578)	(41,486)	359	(41,846)	(11,646.76)	359
Transfers and subsidies - capital (monetary allocations)	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)	32,748	20,684	30,872	30,872	-	-	30,872	(30,872)	(100.00)	30,872
Surplus/(Deficit) after capital transfers & contributions	87,504	19,535	31,092	31,231	(2,578)	(41,486)	31,231	(72,716)	(232.84)	31,231
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	87,504	19,535	31,092	31,231	(2,578)	(41,486)	31,231	(72,716)	(232.84)	31,231
Capital expenditure & funds sources										
Capital expenditure	28,530	38,407	30,872	39,403	1,550	13,049	39,403	(26,354)	(66.88)	39,403
Transfers recognised - capital	28,309	38,407	30,872	30,872	-	11,499	30,872	(19,373)	(62.75)	30,872
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	221	-	-	8,531	1,550	1,550	8,531	(6,981)	(81.83)	8,531
Total sources of capital funds	28,530	38,407	30,872	39,403	1,550	13,049	39,403	(26,354)	(66.88)	39,403
Financial position										
Total current assets	84,638	76,988	90,372	90,372	6,807	(56,269)	90,372	(146,641)	(162.26)	90,372
Total non current assets	643,823	627,379	645,470	654,000	1,550	(2,829)	654,000	(666,829)	(100.43)	654,000
Total current liabilities	127,338	143,895	61,328	61,328	11,003	24,406	61,328	(36,921)	(60.20)	61,328
Total non current liabilities	20,032	11,575	100,087	100,087	-	(191)	100,087	(100,277)	(100.19)	100,087
Community wealth/Equity	493,586	529,363	543,335	551,727	(67)	(41,827)	551,727	(593,553)	(107.58)	551,727
Cash flows										
Net cash from (used) operating	(207,753)	(71)	38,080	36,571	103,507	350,436	36,571	313,866	858.25	36,571
Net cash from (used) investing	-	-	(30,872)	(30,872)	(1,782)	(15,006)	(30,872)	15,866	(51.39)	(30,872)
Net cash from (used) financing	-	-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the year end	(189,406)	13,307	33,359	31,850	335,341	335,341	7,878	327,463	4,156.79	31,850
Collection Rate										
Property rates	-	0.05	59.16	63.38	553.72	600.68	63.38	-	-	63.38
Service charges	-	-	62.97	70.80	589.71	754.83	70.80	-	-	70.80
Service charges - electricity revenue	-	0.09	58.78	65.25	707.92	688.13	65.25	-	-	65.25
Service charges - water revenue	-	0.18	69.58	63.41	1,114.01	1,040.80	63.41	-	-	63.41
Service charges - sanitation revenue	-	-	61.07	64.16	338.44	354.45	64.16	-	-	64.16
Service charges - refuse revenue	-	0.00	40.43	79.53	365.55	356.22	79.53	-	-	79.53
Interest earned - outstanding debtors	-	-	17.39	64.74	358.03	403.59	64.74	-	-	64.74

5.1.2 Standard Classification

Northern Cape: Ubuntu (NC071) - Table C2C Monthly Budgeted Financial Performance by Functional Classification for period ending (M12) 30 June 2025

Description	Ref	2023/24	2024/25	Budget year 2024/25							
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Q4 June Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %	Full Year Forecast
Revenue - Functional											
<i>Municipal governance and administration</i>		115,065	160,121	154,549	169,412	17,881	58,546	169,412	(110,866)	(65.44)	169,412
Executive and council		978	1,200	1,200	1,200	-	4	1,200	(1,196)	(99.67)	1,200
Mayor and Council											
Municipal Manager, Town Secretary and Chief Executive		978	1,200	1,200	1,200		4	1,200	(1,196)	(99.67)	1,200
Finance and administration		114,087	158,921	153,349	168,212	17,881	58,542	168,212	(109,670)	(65.20)	168,212
Administrative and Corporate Support		2	(58)	1,696							
Asset Management											
Finance		93,618	132,757	151,058	148,975	17,879	58,527	148,975	(90,448)	(60.71)	148,975
Property Services		19,216	26,223	595	19,237	2	15	19,237	(19,222)	(99.92)	19,237
<i>Community and public safety</i>		1,420	1,331	1,583	1,541	5	19	1,541	(1,522)	(98.76)	1,541
Community and social services		1,420	1,331	1,583	1,541	5	19	1,541	(1,522)	(98.76)	1,541
Cemeteries, Funeral Parlours and Crematoriums		15	15	53	14	5	19	14	5	33.61	14
Libraries and Archives		1,405	1,316	1,530	1,528		1	1,528	(1,527)	(99.96)	1,528
<i>Economic and environmental services</i>		4,247	600	21,656	694	87	423	694	(271)	(39.02)	694
Planning and development		3,504	32	9	59	1	34	59	(25)	(41.85)	59
Town Planning, Building Regulations and Enforcement, and City Engineer		7	32	9	59	1	34	59	(25)	(41.85)	59
Road transport		743	568	21,648	635	86	389	635	(246)	(38.75)	635
Public Transport											
Road and Traffic Regulation		743	568	21,648	635	86	389	635	(246)	(38.75)	635
<i>Trading services</i>		77,827	20,684	30,873	30,872	-	-	30,872	(30,872)	(100.00)	30,872
Energy sources		22,600	-	-	-	-	-	-	-	-	-
Electricity		22,600									
Street Lighting and Signal Systems											
Nonelectric Energy											
Water management		34,394	4,049	10,872	10,872	-	-	10,872	(10,872)	(100.00)	10,872
Water Treatment											
Water Distribution		34,394	4,049	10,872	10,872			10,872	(10,872)	(100.00)	10,872
Water Storage											
Waste water management		14,227	16,635	20,000	20,000	-	-	20,000	(20,000)	(100.00)	20,000
Public Toilets											
Sewerage		14,227	16,635	20,000	20,000			20,000	(20,000)	(100.00)	20,000
Waste management		6,606	-	1	-	-	-	-	-	-	-
Recycling											
Solid Waste Disposal (Landfill Sites)											
Solid Waste Removal		6,606		1							
Street Cleaning											
Total Revenue - Functional	2	198,559	182,736	208,662	202,519	17,973	58,988	202,519	(143,531)	(70.87)	202,519
Expenditure - Functional											
<i>Municipal governance and administration</i>		58,220	78,646	84,433	81,044	6,940	41,268	81,044	(39,775)	(49.08)	81,044
Executive and council		13,948	16,610	18,093	14,311	2,517	11,012	14,311	(3,299)	(23.05)	14,311
Mayor and Council		11,807	11,099	9,095	7,149	1,523	6,533	7,149	(615)	(8.61)	7,149
Municipal Manager, Town Secretary and Chief Executive		2,141	5,511	8,998	7,162	995	4,479	7,162	(2,683)	(37.47)	7,162
Finance and administration		44,272	62,036	66,340	66,733	4,423	30,256	66,733	(36,477)	(54.66)	66,733
Administrative and Corporate Support		11,572	9,933	10,843	9,695	1,611	8,754	9,695	(941)	(9.71)	9,695
Asset Management											
Finance		32,700	52,101	55,486	57,035	2,812	21,502	57,035	(35,532)	(62.30)	57,035
Fleet Management											
Human Resources											
Information Technology			2	11	3			3	(3)	(100.00)	3

Community and public safety		1,504	2,092	7,097	3,304	519	2,097	3,304	(1,206)	(36.52)	3,304
Community and social services		1,504	2,092	7,097	3,304	519	2,097	3,304	(1,206)	(36.52)	3,304
<i>Community Halls and Facilities</i>				5,171	1,420			1,420	(1,420)	(100.00)	1,420
<i>Libraries and Archives</i>		1,504	2,092	1,925	1,883	519	2,097	1,883	214	11.37	1,883
Economic and environmental services		14,336	18,221	27,878	15,935	4,293	16,035	15,935	100	0.63	15,935
Planning and development		10,333	12,633	8,890	8,660	3,081	11,413	8,660	2,753	31.79	8,660
<i>Town Planning, Building Regulations and Enforcement, and City Engineer</i>		10,333	12,633	8,890	8,660	3,081	11,413	8,660	2,753	31.79	8,660
Road transport		4,003	5,588	18,988	7,275	1,212	4,623	7,275	(2,653)	(36.46)	7,275
<i>Public Transport</i>											
<i>Road and Traffic Regulation</i>		4,003	5,588	7,609	7,275	1,212	4,623	7,275	(2,653)	(36.46)	7,275
<i>Roads</i>				11,379							
Trading services		36,994	64,242	58,162	71,006	8,799	41,074	71,006	(29,932)	(42.15)	71,006
Energy sources		28,247	32,270	28,103	34,108	5,256	27,359	34,108	(6,748)	(19.78)	34,108
<i>Electricity</i>		28,247	32,270	28,103	34,108	5,256	27,359	34,108	(6,748)	(19.78)	34,108
<i>Street Lighting and Signal Systems</i>											
<i>Nonelectric Energy</i>											
Water management		2,429	25,999	8,517	20,631	2,285	8,610	20,631	(12,020)	(58.26)	20,631
<i>Water Treatment</i>											
<i>Water Distribution</i>		2,429	25,999	8,517	20,631	2,285	8,610	20,631	(12,020)	(58.26)	20,631
<i>Water Storage</i>											
Waste water management		2,792	2,735	14,977	9,804	611	2,516	9,804	(7,289)	(74.34)	9,804
<i>Public Toilets</i>											
<i>Sewerage</i>		2,792	2,712	11,421	6,871	611	2,492	6,871	(4,379)	(63.72)	6,871
<i>Storm Water Management</i>			23	3,555	2,933		23	2,933	(2,910)	(99.21)	2,933
<i>Waste Water Treatment</i>											
Waste management		3,526	3,238	6,566	6,463	647	2,588	6,463	(3,875)	(59.95)	6,463
<i>Recycling</i>											
<i>Solid Waste Disposal (Landfill Sites)</i>											
<i>Solid Waste Removal</i>		3,526	3,238	6,566	6,463	647	2,588	6,463	(3,875)	(59.95)	6,463
<i>Street Cleaning</i>											
Total Expenditure - Functional	3	111,055	163,201	177,570	171,288	20,552	100,475	171,288	(70,814)	(41.34)	171,288
Surplus/(Deficit)		87,504	19,535	31,092	31,231	(2,578)	(41,486)	31,231	(72,718)	(232.84)	31,231

5.2 GRANTS

Choose name from list - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M12 June

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:										
Operating Transfers and Grants										
National Government:		53,473	56,489	56,489	3,945	56,489	56,489	0	0.0%	56,489
Equitable Share		49,595	52,389	52,389	113	52,389	52,389	0	0.0%	52,389
Expanded Public Works Programme Integrated Grant		978	1,200	1,200	1,184	1,200	1,200	-		1,200
Local Government Financial Management Grant		2,900	2,900	2,900	2,648	2,900	2,900	(0)	0.0%	2,900
Provincial Government:		3,497	-	-	-	-	-	-		-
Specify (Add grant description)		3,497	-	-	-	-	-	-		-
Other grant providers:		1,404	1,527	1,527	1,316	1,316	1,527	(211)	-13.8%	1,527
Northern Cape Arts and Cultural Council		1,404	1,527	1,527	1,316	1,316	1,527	(211)	-13.8%	1,527
Total Operating Transfers and Grants	5	58,374	58,016	58,016	5,261	57,805	58,016	(211)	-0.4%	58,016
Capital Transfers and Grants										
National Government:		32,748	30,872	30,872	20,684	20,684	30,872	(10,188)	-33.0%	30,872
Energy Efficiency and Demand Side Management Grant		-	-	-	-	-	-	-		-
Integrated National Electrification Programme Grant		3,000	-	-	-	-	-	-		-
Municipal Infrastructure Grant		21,470	10,872	10,872	4,049	4,049	10,872	(6,823)	-62.8%	10,872
Water Services Infrastructure Grant		8,278	20,000	20,000	16,635	16,635	20,000	(3,365)	-16.8%	20,000
Total Capital Transfers and Grants	5	32,748	30,872	30,872	20,684	20,684	30,872	(10,188)	-33.0%	30,872
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	91,123	88,888	88,888	25,946	78,489	88,888	(10,399)	-11.7%	88,888

COMMENT ON CONDITIONAL GRANTS AND GRANT RECEIVED FROM OTHER SOURCES:

T5.2.4

5.3 ASSET MANAGEMENT

Northern Cape: Ubuntu (NC071) - Table C9 MTH Budgeted Capital expenditure by Asset Class (All) for period ending (M12) 30 June 2025

Description	N	2023/24	2024/25								
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Q4 June Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %	Full Year Forecast
Repairs and Maintenance by Asset Class	3	3,033	2,759	3,398	3,837	615	1,449	3,837	(2,388)	(62.24)	3,837

5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS

COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

Calculations					
Financial liabilities		113	113		113
Total Assets	674,677	735,842	744,372	704,367	744,372
Employee related costs	5,081	4,864	4,864	5,227	4,864
Repairs & Maintenance	2,471	3,398	3,769	2,759	3,769
Interest (finance charges)	12,890	18,282	17,557	15,622	17,557
Principal paid					
Depreciation	10,568	5,779	2,776	6,224	30,049
Operating expenditure	132,222	123,640	117,543	121,811	117,543
Total Capital Expenditure	30,679	30,872	39,403	15,414	38,407
Borrowed funding for capital					
Debt	122,540	57,894	57,894	123,236	57,894
Equity					
Reserves and funds					
Borrowing		113	113		113
Current assets	54,312	90,372	90,372	76,988	90,372
Current liabilities	133,271	61,328	61,328	143,895	61,328
Monetary assets	13,377	32,259	32,259	34,765	32,259
Total Revenue (excluding capital transfers and contributions)	141,746	149,056	142,914	144,903	142,914
Transfers and subsidies - Operational	2,654				
Transfers and subsidies - capital (monetary allocations)					
Debt service payments		7,153	5,829	3	3
Outstanding debtors (receivables)	19,553	50,854	50,854	19,521	50,854
Annual services revenue	45,085	54,825	52,825	10,936	44,370
Cash + investments					
		Including LT investments			
Cash + investments	13,377	32,259	32,259	34,765	32,259
Fixed operational expend. (monthly)					
Longstanding debtors outstanding					
Longstanding debtors recovered					
Attorney collections					

Choose name from list - Supporting Table SC2 Monthly Budget Statement - performance indicators - M12 June

Description of financial indicator	Basis of calculation	Ref	2023/24	Budget Year 2024/25			
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
Borrowing Management							
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		9.7%	19.5%	17.3%	17.9%	40.5%
Borrowed funding of 'own n' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants		0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital							
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		0.0%	0.0%	0.0%	0.0%	0.0%
Gearing	Long Term Borrowing/ Funds & Reserves		0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity							
Current Ratio	Current assets/current liabilities	1	40.8%	147.4%	147.4%	53.5%	147.4%
Liquidity Ratio	Monetary Assets/Current Liabilities		10.0%	52.6%	52.6%	24.2%	52.6%
Revenue Management							
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing						
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual		13.8%	34.1%	35.6%	13.5%	35.6%
Longstanding Debtors Recovered > 12 Months Old	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old		0.0%	0.0%	0.0%	0.0%	0.0%

5.5 CAPITAL EXPENDITURE

Choose name from list - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M12 June

Month	2023/24	Budget Year 2024/25							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July	2,557	2,573	2,573	-	-	2,573	2,573	100.0%	
August	2,557	2,573	2,573	5,880	5,880	5,145	(735)	-14.3%	19%
September	2,557	2,573	2,573	1,316	7,196	7,718	522	6.8%	23%
October	2,557	2,573	4,130	5,107	12,302	11,848	(455)	-3.8%	40%
November	2,557	2,573	6,082	3,685	15,987	17,930	1,943	10.8%	52%
December	2,557	2,573	4,536	4,878	20,865	22,467	1,602	7.1%	68%
January	2,557	2,573	2,573	-	20,865	25,039	4,175	16.7%	68%
February	2,557	2,573	2,873	68	20,933	27,912	6,979	25.0%	68%
March	2,557	2,573	2,873	511	21,444	30,785	9,341	30.3%	69%
April	2,557	2,573	2,873	1,550	22,994	33,657	10,664	31.7%	0
May	2,557	2,573	2,873	-	22,994	36,530	13,536	37.1%	0
June	2,557	2,573	2,873	15,414	38,407	39,403	995	2.5%	0
Total Capital expenditure	30,679	30,872	39,403	38,407					

Northern Cape: Ubuntu (NC071) - Table C5 Monthly Budgeted Capital Expenditure by Functional Classification and Funding for period ending (M12) 30 June 2025

Description	Ref	2023/24	2024/25	Budget year 2024/25								
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	M12 June Actual	Q4 June Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %	Full Year Forecast
Capital Expenditure - Functional												
<i>Municipal governance and administration</i>		221	-	-	-	-	-	-	-	-	-	-
Executive and council		221										
Finance and administration												
Internal audit												
<i>Community and public safety</i>		-	1,636	-	5,408	-	-	535	5,408	(4,873)	(90.12)	5,408
Community and social services			1,636		5,408			535	5,408	(4,873)	(90.12)	5,408
Sport and recreation												
Public safety												
Housing												
Health												
<i>Economic and environmental services</i>		-	-	-	-	-	-	-	-	-	-	-
Planning and development												
Road transport												
Environmental protection												
<i>Trading services</i>		28,309	36,772	30,872	33,995	-	1,550	12,514	33,995	(21,480)	(63.19)	33,995
Energy sources		2,547			8,531		1,550	1,550	8,531	(6,981)	(81.83)	8,531
Water management		25,762	9,380	5,137	5,137			709	5,137	(4,428)	(86.20)	5,137
Waste water management			27,392	25,735	20,327			10,256	20,327	(10,071)	(49.55)	20,327
Waste management												
<i>Other</i>												
Total Capital Expenditure - Functional	3	28,530	38,407	30,872	39,403	-	1,550	13,049	39,403	(26,354)	(66.88)	39,403

5.6 SOURCES OF FINANCE

Northern Cape: Ubuntu (NC071) - Table C5 Monthly Budgeted Capital Expenditure by Functional Classification and Funding for period ending (M12) 30 June 2025

Description	Ref	2023/24	2024/25	Budget year 2024/25							
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	M12 June Actual	Q4 June Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %

5.7 CAPITAL SPENDING ON 5 LARGEST PROJECTS

Capital Expenditure of 5 largest projects*						R' 000
Name of Project	Current Year: Year 1			Variance Current Year: Year 1		
	Original Budget	Adjustment Budget	Actual Expenditure	Original Variance (%)	Adjustment variance (%)	
MIG- Victoria West Upgrading of Groundwater Supply	10 735	15 735	12 686	- 18 %	- 47 %	
WSIG- Merriman Source Development & Upgrading of Bulk Water Distribution Pipelines	9 000	9 000	9 000	0%	0%	
EEDSM- Replacement of street- and highmast lights in Victoria West, Richmond and Loxton	4 500	4 500	4 499	0%	0%	
INEP- Ubuntu LM- 22 kV Intake Substation in Victoria West				#DI V/O !	#DI V/O !	
E -				#DI V/O !	#DI V/O !	

* Projects with the highest capital expenditure in Year 1

Name of Project - MIG - Victoria West : Upgrading of Groundwater Supply	Water
Objective of Project	Exploration and Development of groundwater sources for Victoria West

Delays	Late appointment of contractor due to hydro-census report being concluded.			
Future Challenges	Low yielding boreholes that were discovered through the exploration process.			
Anticipated citizen benefits	9906			

Name of Project - WSIG - Upgrading of Bulk Water Distribution Pipelines in Victoria West	Water			
Objective of Project	Construction of bulk distribution pipelines to connect Koshuis reservoir with Mandela Square reservoir to supply water to areas that are affected by the water shortage.			
Delays	None			
Future Challenges	None			
Anticipated citizen benefits	9906			

Name of Project - WSIG - Merriman : Upgrading of water treatment building and storage facility	Water			
Objective of Project	The upgrading of the water treatment building and the storage facility			
Delays	Slow performance from the contractor.			
Future Challenges	None			
Anticipated citizen benefits	120			

Name of Project - EEDSM - Replacement of street-and high mast lights with LED lights in Victoria West, Richmond and Loxton	Electricity			
Objective of Project	Replacement of streetlights and high mast lights with LED lights			
Delays	None			
Future Challenges	None			
Anticipated citizen benefits	17315			

Name of Project - INEP - Ubuntu LM - 22kV Intake Substation in Victoria West	Electricity
Objective of Project	Construction of a 22 kV Intake Substation in Victoria West
Delays	Slow performance from the contractor.
Future Challenges	None
Anticipated citizen benefits	9906
	T5.7.1

5.8 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS – OVERVIEW

Municipal Infrastructure Grant (MIG)* Expenditure 2023/24 on Service backlogs						
						R' 000
Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjustments Budget	
Infrastructure - Road transport				%	%	
<i>Roads, Pavements & Bridges</i>				%	%	
<i>Storm water</i>				%	%	
Infrastructure - Electricity				%	%	
<i>Generation</i>				%	%	
<i>Transmission & Reticulation</i>				%	%	
<i>Street Lighting</i>				%	%	

Infrastructure - Water				%	%	
<i>Dams & Reservoirs</i>				%	%	
<i>Water purification</i>				%	%	
<i>Reticulation</i>				%	%	
Infrastructure - Sanitation				%	%	
<i>Reticulation</i>				%	%	
<i>Sewerage purification</i>				%	%	
Infrastructure - Other				%	%	
<i>Waste Management</i>				%	%	
<i>Transportation</i>				%	%	
<i>Gas</i>				%	%	
Other Specify:				%	%	
				%	%	
				%	%	
				%	%	
Total				%	%	

** MIG is a government grant program designed to fund a reduction in service backlogs, mainly: Water; Sanitation; Roads; Electricity. Expenditure on new, upgraded and renewed infrastructure is set out at Appendix M; note also the calculation of the variation. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.*

T5.8.3

INTRODUCTION TO BASIC SERVICE AND INFRASTRUCTURE BACKLOGS

T5.8.1

COMPONENT C: CASH FLOW MANAGEMENT AND INVESTMENTS

5.9 CASH FLOW

Northern Cape: Ubuntu (NC071) - Table C7 Monthly Budgeted Cash Flows (All) for period ending (M12) 30 June 2025

Description	Ref	2023/24	2024/25	Budget year 2024/25							
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Q4 June Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %	Full Year Forecast
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates				18,093	20,342	32,595	114,623	20,342	94,281	463.47	20,342
Service charges			40	32,229	34,469	64,267	227,614	34,469	193,145	560.34	34,469
Other revenue			10	22,311	20,947	2,645	10,862	20,947	(10,085)	(48.15)	20,947
Transfers and Subsidies - Operational	1			58,016	58,016			58,016	(58,016)	(100.00)	58,016
Transfers and Subsidies - Capital	1			30,872	30,872			30,872	(30,872)	(100.00)	30,872
Interest			3	5,517	4,193	1,606	6,426	4,193	2,233	53.25	4,193
Dividends											
Payments											
Suppliers and employees		(207,753)	(125)	(123,178)	(129,493)	2,394	(9,088)	(129,493)	120,405	(92.98)	(129,493)
Finance charges				(5,779)	(2,776)			(2,776)	2,776	(100.00)	(2,776)
Transfers and Subsidies	1										
NET CASH FROM/(USED) OPERATING ACTIVITIES		(207,753)	(71)	38,080	36,571	103,507	350,436	36,571	313,866	858.25	36,571
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE											
Decrease (increase) in non-current receivables											
Decrease (increase) in non-current investments											
Payments											
Capital assets				(30,872)	(30,872)	(1,782)	(15,006)	(30,872)	15,866	(51.39)	(30,872)
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	-	(30,872)	(30,872)	(1,782)	(15,006)	(30,872)	15,866	(51.39)	(30,872)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans											
Borrowing long term/refinancing											
Increase (decrease) in consumer deposits											
Payments											
Repayment of borrowing											
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		(207,753)	(71)	7,208	5,699	101,724	335,430	5,699	329,732	5,786.27	5,699
Cash/cash equivalents at the year begin:		18,347	13,377	26,151	26,151	233,706	-	2,179	(2,179)	(100.00)	26,151
Cash/cash equivalents at the year end:	2	(189,406)	13,307	33,359	31,850	335,430	335,430	7,878	327,552	4,157.92	31,850

5.10 BORROWING AND INVESTMENTS

No Borrowing and Investments

T5.10.1

Municipal and Entity Investments			
	R' 000		
Investment* type	2016/17	2017/18	2018/19
	Actual	Actual	Actual
<u>Municipality</u>			
Securities - National Government			
Listed Corporate Bonds			
Deposits - Bank	1 466 597,00	4 881 022,00	-
Deposits - Public Investment Commissioners			
Deposits - Corporation for Public Deposits			
Bankers Acceptance Certificates			
Negotiable Certificates of Deposit - Banks			
Guaranteed Endowment Policies (sinking)			
Repurchase Agreements - Banks			
Municipal Bonds			
Other			
Municipality sub-total	1 466 597,00	4 881 022,00	-
<u>Municipal Entities</u>			
Securities - National Government			
Listed Corporate Bonds			
Deposits - Bank			
Deposits - Public Investment Commissioners			
Deposits - Corporation for Public Deposits			
Bankers Acceptance Certificates			
Negotiable Certificates of Deposit - Banks			
Guaranteed Endowment Policies (sinking)			
Repurchase Agreements - Banks			
Other			
Entities sub-total	0	0	0
Consolidated total:	1 466 597,00	4 881 022,00	-
			T5.10.4

COMMENT ON BORROWING AND INVESTMENTS:

T5.10.5

5.11 PUBLIC PRIVATE PARTNERSHIPS

PUBLIC PRIVATE PARTNERSHIPS

T5.11.1

COMPONENT D: OTHER FINANCIAL MATTERS

5.12 SUPPLY CHAIN MANAGEMENT

T5.12.1

5.13 GRAP COMPLIANCE

T5.13.1

CHAPTER 6 – AUDITOR GENERAL AUDIT FINDINGS

INTRODUCTION

T6.0.1

COMPONENT A: AUDITOR-GENERAL OPINION OF FINANCIAL STATEMENTS 2024/2025

6.1 AUDITOR GENERAL REPORTS 2024/2025 (PREVIOUS YEAR)

Auditor-General Report on Financial Performance 2023/24	
Audit Report Status*:	Qualified Opinion
Non-Compliance Issues	Remedial Action Taken
<i>Note: *The report status is supplied by the Auditor General and ranges from unqualified (at best); to unqualified with other matters specified; qualified; adverse; and disclaimed (at worse)</i>	

T6.1.1

determine the full extent of the overstatement of debt impairment included in the statement of financial performance, as it was impracticable to do so.

Consequently, I was unable to determine the full extent of the overstatement on VAT output and understatement of receivables from exchange transactions and non-exchange transactions. This also has an impact on the surplus and accumulated surplus for the period.

IRREGULAR EXPENDITURE

4. The municipality did not include all irregular expenditure in the notes to the financial statements, as required by section 125(2)(d)(i) of the MFMA. The municipality incurred expenditure in contravention of the supply chain management (SCM) requirements which was not disclosed, resulting in irregular expenditure for the current and previous years being understated. I was unable to determine the full extent of the understatement as it was impracticable to do so.

CONTEXT FOR OPINION

5. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the responsibilities of the auditor-general for the audit of the financial statements section of my report.

6. I am independent of the municipality in accordance with the International Ethics Standards

Board for Accountants' International Code of ethics for Professional Accountants (including International Independence Standards) (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

7. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

EMPHASIS OF MATTERS

8. I draw attention to the matters below. My opinion is not modified in respect of these matters.

9. The disclosure in note 47 in the financial statements, which deals with the possible effects of the future implications of deterioration in operational results on the municipality's prospects, performance, and cash flows. Management have also described how they plan to deal with these events and circumstances.

10. As disclosed in note 50 to the financial statements, material electricity losses to the amount of R9 222 212 (2024: R8 154 546) was incurred which represents 35.29% (2024: 33.29%) of total bulk electricity purchased.

11. As disclosed in note 50 to the financial statements, the corresponding figures for 30 June 2024 have been restated as a result of an errors in the financial statements of the Municipality, and for the year ended, 30 June 2025.

12. With reference to note 39 to the financial statements, the municipality is a defendant in a lawsuit. The ultimate outcome of this matter could not be determined at the time of this report, due to the uncertainty of the litigation.

OTHER MATTERS

13. I draw attention to the matter below. My opinion is not modified in respect of this matter.
14. In terms of section 125(2)(e) of the MFMA, the particulars of non-compliance with the MFMA should be disclosed in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

RESPONSIBILITIES OF THE ACCOUNTING OFFICER FOR THE FINANCIAL STATEMENTS

15. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the Standards of GRAP and the requirements of the MFMA and

the Dora and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
16. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern; disclosing, as applicable, matters relating to going concern; and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

RESPONSIBILITIES OF THE AUDITOR-GENERAL FOR THE AUDIT OF THE FINANCIAL STATEMENTS

17. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
18. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report. This description, which is located at page xx to xx, forms part of my auditor's report.

REPORT ON THE ANNUAL PERFORMANCE REPORT

19. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I must audit and report on the usefulness and reliability of the reported performance information against predetermined objectives for the selected material performance indicators presented in the annual performance report. The accounting officer is responsible for the preparation of the annual performance report.
20. I selected the following material performance indicators related to 'Basic Service Delivery and Infrastructure Delivery' presented in the annual performance report for the year ended 30 June 2025. I selected those indicators that measure the municipality's performance on its primary mandated functions and that are of significant national, community or public interest.

- INT FUNDS- Installation and construction of internal Solar High-mast Lights in Loxton ● WSIG
- CAPEX Upgrading and augmentation of Richmond Bulk Water Supply
- Upgrading of existing oxidation ponds & sewer pump stations in Victoria West (Phase 1)
 - Achieve a 95% average drinking water quality as per SANS 241 criteria for all sampling points.
- Number of households with access to electricity
- Number of households with basic refuse removal services ● Number of households with access to basic sanitation
- Number of households with access to basic water supply

21. I evaluated the reported performance information for the selected material performance indicators against the criteria developed from the performance management and reporting framework, as defined in the general notice. When an annual performance report is prepared using these criteria, it provides useful and reliable information and insights to users on the municipality's planning and delivery on its mandate and objectives.

22. I performed procedures to test whether:

- the indicators used for planning and reporting on performance can be linked directly to the municipality's mandate and the achievement of its planned objectives
- all the indicators relevant for measuring the municipality's performance against its primary mandated and prioritised functions and planned objectives are included
- the indicators are well defined to ensure that they are easy to understand and can be applied consistently, as well as verifiable so that I can confirm the methods and processes to be used for measuring achievements
- the targets can be linked directly to the achievement of the indicators and are specific, time bound and measurable to ensure that it is easy to understand what should be delivered and by when, the required level of performance as well as how performance will be evaluated
- the indicators and targets reported on in the annual performance report are the same as those committed to in the approved initial or revised planning documents
- the reported performance information is presented in the annual performance report in the prescribed manner
- there is adequate supporting evidence for the achievements reported and for the measures taken to improve performance.

23. I performed the procedures to report material findings only; and not to express an assurance opinion or conclusion.

24. The material findings on the reported performance information for the selected material indicators are as follows:

VARIOUS INDICATORS

25. I could not determine if the reported achievements were correct, as adequate supporting evidence was not provided for auditing. Consequently, the achievements might be more or less than reported and were not reliable for determining if the targets had been achieved

Indicator	Target	Reported achievement
WSIG -CAPEX Upgrading and augmentation of Richmond Bulk Water Supply	100%	100%
Number of households with access to electricity	3 990	3 990
Number of households with basic refuse removal services	5 100	5 100
Number of households with access to basic sanitation	5100	5100
Number of households with access to basic water	5100	5100

OTHER MATTERS

26. I draw attention to the matters below.

ACHIEVEMENT OF PLANNED TARGETS

27. The annual performance report includes information on reported achievements against planned targets and provides measures taken to improve performance. This information should be considered in the context of the material findings on the reported performance information.

28. The table that follows provide information on the achievement of planned targets and list the key service delivery indicators that were not achieved as reported in the annual performance report. The measures taken to improve performance are included in the annual performance report on pages xx to xx.

BASIC SERVICE DELIVERY AND INFRASTRUCTURE DELIVERY

Targets achieved: 88%		
Key service delivery indicator not achieved	Planned target	Reported achievement

Achieve a 95% average drinking water quality as per SANS 241 criteria for all sampling points.	95%	57%
--	-----	-----

MATERIAL MISSTATEMENTS

29. I identified preventable material misstatements in the annual performance report submitted for auditing. These material misstatements were in the reported performance information for 'Basic Service Delivery and Infrastructure Delivery'.

REPORT ON COMPLIANCE WITH LEGISLATION

30. In accordance with the PAA and the general notice issued in terms thereof, I must audit and report on compliance with applicable legislation relating to financial matters, financial management and other related matters. The accounting officer is responsible for the municipality's compliance with legislation.
31. I performed procedures to test compliance with selected requirements in key legislation in accordance with the findings engagement methodology of the Auditor-General of South Africa (AGSA). This engagement is not an assurance engagement. Accordingly, I do not express an assurance opinion or conclusion.
32. Through an established AGSA process, I selected requirements in key legislation for compliance testing that are relevant to the financial and performance management of the municipality, clear to allow consistent measurement and evaluation, while also sufficiently detailed and readily available to report in an understandable manner. The selected legislative requirements are included in the annexure to this auditor's report.
33. The material findings on compliance with the selected legislative requirements, presented per compliance theme, are as follows:

ANNUAL FINANCIAL STATEMENTS, PERFORMANCE REPORTS AND ANNUAL REPORTS

34. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA. Material misstatements of liabilities, revenue, expenditure and disclosure items identified by the auditors in the submitted financial statements were subsequently corrected and the supporting records were provided subsequently, but the uncorrected material misstatements resulted in the financial statements receiving a qualified audit opinion.
35. The council failed to adopt an oversight report containing the council's comments on the 2023/24 annual report, as required by section 129(1) of the MFMA.

CONSEQUENCE MANAGEMENT

36. Some of the unauthorised expenditure incurred by the municipality was not investigated to determine if any person is liable for the expenditure, as required by section 32(2)(a) of the MFMA.
37. Some of Irregular expenditure and fruitless and wasteful expenditure incurred by the municipality were not investigated to determine if any person is liable for the expenditure, as required by section 32(2)(b) of the MFMA.

38. Some of the losses resulting from irregular expenditure and fruitless and wasteful expenditure were certified council as irrecoverable without having conducted an investigation to determine the recoverability of the expenditure, in contravention of section 32(2)(b) of the MFMA.

EXPENDITURE MANAGEMENT

39. Reasonable steps were taken to ensure that money owed by the municipality was not always paid within 30 days, as required by section 65(2)(e) of the MFMA.
40. Reasonable steps were not taken to prevent irregular expenditure, as required by section 62(1) of the MFMA. The full extent of the irregular expenditure could not be quantified as indicated in the basis for qualification paragraph. The majority of the disclosed irregular expenditure was caused by non-compliance with SCM regulations.
41. Reasonable steps were not taken to prevent fruitless and wasteful expenditure amounting to R1 745 937 as disclosed in note 44 to the annual financial statements, in contravention of section 62(1)(d) of the MFMA. The majority of the disclosed fruitless and wasteful expenditure was caused by interest on payables by the municipality.
42. Reasonable steps were not taken to prevent unauthorised expenditure amounting to R13 837 837, as disclosed in note 43 to the annual financial statements, in contravention of section 62(1)(d) of the MFMA. The majority of the disclosed unauthorised expenditure was caused by overspending on the municipality's approved budget.

HUMAN RESOURCE MANAGEMENT

43. The municipal manager did not develop the staff establishment and did not submit it to the municipal council for approval as required by section 66(1)(a) of the MSA
44. Appropriate systems and procedures to monitor, measure and evaluate performance of staff were not developed and adopted, as required by section 67(1)(d) of the MSA and regulation 31 of Municipal Staff Regulation.
45. The municipal manager and senior managers did not sign performance agreements within the prescribed period, as required by section 57(2)(a) of the MSA.

PROCUREMENT AND CONTRACT MANAGEMENT

46. Goods and services within the prescribed transaction values for formal written price quotations were procured without obtaining the required price quotations, in contravention of by SCM Regulation 17(1)(a) and (c). Similar non-compliance was also reported in the prior year.
47. Some of the written quotations were accepted from prospective providers who were not on the list of accredited prospective providers and did not meet the listing requirements prescribed by the SCM policy, in contravention of SCM Regulations 17(1)(a) and 17(1)(b). Similar non-compliance was also reported in the prior year.
48. Quotations were accepted from bidders who did not submit a declaration on whether they are employed by the state or connected to any person employed by the state, as required by SCM Regulation 13(c). Similar non-compliance was also reported in the prior year.
49. Some of the quotations were accepted from bidders whose tax matters had not been declared by the South African Revenue Service to be in order, in contravention of SCM regulation 43.

50. The performance of contractors or providers was not monitored on a monthly basis, as required by section 116(2)(b) of the MFMA. Similar non-compliance was also reported in the prior year.
51. The contract performance and monitoring measures were not in place to ensure effective contract management, as required by section 116(2)(c)(ii) of the MFMA. Similar non-compliance was also reported in the prior year.
52. Sufficient appropriate audit evidence could not be obtained that the preference point system was applied in all procurement of goods and services as required by section 2(1)(a) of the Preferential Procurement Policy Framework Act. Similar non-compliance was also reported in the prior year.

REVENUE MANAGEMENT

53. An effective system of internal control for debtors was not in place, as required by section 64(2) of the MFMA.

STRATEGIC PLANNING AND PERFORMANCE MANAGEMENT

54. The SDBIP for the year under review did not include monthly revenue projections by source of collection and the monthly operational and capital expenditure by vote and the service delivery targets and performance indicators for each quarter as required by section 1 of the MFMA.
55. The performance management system and related controls were inadequate as it did not describe how the performance planning, monitoring, measurement, review, reporting and improvement processes should be managed, as required by municipal planning and performance management regulation 7(1).

UTILISATION OF CONDITIONAL GRANTS

56. Performance in respect of programmes funded by the Financial Management Grant Municipal Infrastructure Grant, Water Services Infrastructure Grant and Expanded Public works programme was not evaluated within two months after the end of the financial year, as required by section 12(5) of the Division of Revenue Act (Act 24 of 2024).
57. The Expanded Public works programme was not spent for its intended purposes in accordance with the grant Schedule concerned and the applicable grant framework, as required by section 16(1) of the Division of Revenue Act (Act 24 of 2024).

OVERSIGHT AND GOVERNANCE

58. The Internal Audit unit did not advise the accounting officer and did not report to the audit committee on the implementation of the internal audit plan on matters relating to performance management, as required by section 165(2)(b)(v) of the MFMA.
59. The Internal Audit unit did not audit the results of performance measurements, as required by MSA 45(a).
60. The internal audit unit did not submit quarterly reports on the audits of performance measurements of the auditee to the municipal manager and the performance audit committee, as required by regulation 14(1)(c)(ii) on Municipal Planning and Performance Management.
61. I was unable to obtain sufficient appropriate audit evidence that the audit committee reviewed the quarterly reports submitted by the internal auditors on the audits of performance measurement as required by regulation 14(4)(a)(i) on Municipal Planning and Performance Management.

62. I was unable to obtain sufficient appropriate audit evidence that the audit committee submitted an audit report on the review of the performance management system to the council, at least twice during a financial year, as required by regulation 14(4)(a)(iii) on Municipal Planning and Performance Management.

OTHER INFORMATION IN THE ANNUAL REPORT

63. The accounting officer is responsible for the other information included in the annual report. The other information does not include the financial statements, the auditor's report and those selected objectives presented in the annual performance report that have been specifically reported on in this auditor's report.
64. My opinion on the financial statements, and my reports on the audit of the annual performance report and compliance with legislation do not cover the other information included in the annual report and I do not express an audit opinion or any form of assurance conclusion on it.
65. My responsibility is to read this other information and, in doing so, consider whether it is materially inconsistent with the financial statements and the selected objectives presented in the annual performance report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
66. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

INTERNAL CONTROL DEFICIENCIES

67. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with applicable legislation; however, my objective was not to express any form of assurance on it.
68. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis for the qualified opinion, the material findings on the annual performance report and the material findings on compliance with legislation included in this report.
69. The leadership did not exercise adequate oversight responsibility regarding financial and compliance reporting, as well as related internal controls. The municipality did not have sufficient monitoring controls to ensure the proper implementation of the overall processes of planning, budgeting, implementation and reporting. This affected the performance management system, annual financial statements, and compliance with laws and regulations.
70. Leadership did not adequately develop and monitor the implementation of action plans to address internal control deficiencies. Although the municipality compiled an action plan to address internal and external audit findings, the responsible level of management failed to implement and monitor the plan timely. This resulted in repeat findings in the current-year audit.
71. The municipality did not prepare regular, accurate and complete financial reports that were supported by reliable information. The annual financial statements submitted for audit contained numerous material misstatements.

72. The municipality did not adequately review and monitor compliance with applicable legislation. Furthermore, the municipality does not have adequate processes in place to identify and record irregular expenditure.

OTHER REPORTS

73. I draw attention to the following engagements conducted by various parties. These reports did not form part of my opinion on the financial statements or my findings on the reported performance information or compliance with legislation.

74. The Directorate for Priority Crime Investigation (Hawks) and Public Protector and are investigating allegations of irregularities relating to supply chain management processes at the municipality. These proceedings were in progress at the date of this report

Auditor General

Kimberley

30 November 2025



AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

Annexure to the auditor's report

The annexure includes the following:

- The auditor-general's responsibility for the audit
- The selected legislative requirements for compliance testing

AUDITOR GENERAL'S RESPONSIBILITY FOR THE AUDIT

PROFESSIONAL JUDGEMENT AND PROFESSIONAL SCEPTICISM

As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed

on reported performance information for selected objectives and on the municipality's compliance with selected requirements in key legislation.

FINANCIAL STATEMENTS

In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made.
- conclude on the appropriateness of the use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the municipality to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause the municipality to cease operating as a going concern.
- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

COMMUNICATION WITH THOSE CHARGED WITH GOVERNANCE

I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

Division of Revenue Act	Sections: 12(5), 16(1); 16(3)
Municipal Property Rates Act 6 of 2004	Section: 3(1)
Municipal Systems Act 32 of 2000	Sections: 25(1), 26(a), 26(c), 26(h), 26(i), 38(a), 41(1)(a), 41(1)(b), 41(1)(c), 41(1)(d), 34(a), 54A(1)(a), 56(1)(a), 57(2)(a), 34(b), 66(1)(a), 66(1)(b), 67(1)(d), 38(a), 41 (1), 43(2), 45(a), 57A, 96(b), 29(1)(b)(ii), 1)(c)(ii), 42, 57(4B), 74(1),
MSA: Disciplinary Regulations for Senior Managers, 2011	Regulations: 5(2), 5(3), 5(6), 8(4)
MSA: Municipal Planning and Performance Management Regulations, 2001	Regulations: 2(1)(e), 2(3)(a), 3(3), 3(4)(b), 7(1), 8, 9(1)(a), 10(a), 12(1), 14(1)(b)(iii), 14(1)(c)(i), 14(4)(a)(i), 14(4)(a)(iii), 15(1)(a)(i), 15(1)(a)(ii)

Legislation	Sections or regulations
MSA: Municipal Performance Regulations for Municipal Managers and Managers Directly Accountable to Municipal Managers, 2006	Regulations: 2(3)(a), 4(4)(b), 8(1), 8(2), 8(3), 26(5),
MSA: Regulations on Appointment and Conditions of Employment of Senior Managers, 2014	Regulations: 17(2),
MSA: Municipal Staff Regulations	Regulations: 7(1), 19, 31, 35(1)
MSA: Municipal Systems Regulations, 2001	Regulation: 43
Prevention and Combating of Corrupt Activities Act 12 of 2004	Section: 34(1)

Preferential Procurement Policy Framework Act 5 of 2000	Sections: 2(1)(a), 2(1)(f)
Preferential Procurement Regulations, 2017	Regulations: 4(1), 4(2), 5(1), 5(3), 5(6), 5(7), 6(1), 6(2), 6(3), 6(6), 6(8), 7(1), 7(2), 7(3), 7(6), 7(8), 8(2), 8(5), 9(1), 10(1), 10(2), 11(1), 11(2)
Preferential Procurement Regulations, 2022	Regulations: 4(1), 4(2), 4(3), 4(4), 5(1), 5(2), 5(3), 5(4)
Municipal Finance Management Act 56 of 2003	Sections: 1, 11(1), 13(2), 14(1), 14(2)(a), 14(2)(b), 15, 24(2)(c)(iv), 28(1), 28(2)(a)(ii), 32(2)(a), 32(2)(a)(i), 32(2)(a), 32(7), 33(1)(c)(ii), Sections: 32(2)(b), 32(6)(b), 54(1)(c), 62(1)(d), 53(1)(c)(ii), 53(1)(c)(iii)(b), 64(2)(c), 64(2)(e), 63(2)(a), 63(2)(c), 64(2)(a), 65(2)(b), 65(2)(e), 64(2)(f), 64(2)(g), 65(2)(e), 66(2)(b), 116(2)(c)(ii), 117, 72(1)(a)(ii), 112(1)(j), 116(1), 126(1)(b), 127(2), 122(1), 122(2), 126(1)(a), 127(5)(a)(i), 127(5)(a)(ii), 129(1), 129(3), 133(1)(a), 133(1)(c)(i), 133(1)(c)(ii), 165(1), 165(2)(a), 165(2)(b)(ii), 165(2)(b)(iv), 165(2)(b)(v), 165(2)(b)(vii), 166(2)(b), 166(2)(a)(iv), 166(5), 170, 171(4)(a), 171(4)(b)
MFMA: Municipal budget and reporting regulations, 2009	Regulations: 71, 71, 71, 71, 71, 726), 72(b), 72(c)
MFMA: Municipal Investment Regulations, 2005	Regulations: 3(3), 6, 7, 12(2), 12(3)
MFMA: Municipal Regulations on financial Misconduct Procedures and Criminal Proceedings, 2014	Regulations: 5(4), 10(1)
MFMA: Municipal Supply Chain Management Regulations, 2017	Regulations: 5, 12(1)(c), 12(3), 13(b), 13C), 16(a), 17(1)(a), 17(1)(b), 17(1)(c), 17(1)(d), 22(2), 27(2)(a), 27(2)(e), 27(2)(f), 19(a), 21(b), 22(1)(b)(i), 29(1)(b), 29(5)(a)(ii), 29(5)(a)(iii), 28(1)(a)(i), 29(1)(a), 38(1)(c), 38(1)(d)(ii), 38(1)(d)(iii), 38(1)(e)(i), 32, 36(1), 36(1)(a), 38(1)(g)(iii), 43, 44, 46(2)(d), 46(2)(e), 38(1)(g)(i), 38(1)(g)(ii), 46(2)(f)
Construction Industry Development Board Act 38 of 2000	Section: 18(1)

Preferential Procurement Policy Framework Act 5 of 2000	Sections: 2(1)(a), 2(1)(f)
Preferential Procurement Regulations, 2017	Regulations: 4(1), 4(2), 5(1), 5(3), 5(6), 5(7), 6(1), 6(2), 6(3), 6(6), 6(8), 7(1), 7(2), 7(3), 7(6), 7(8), 8(2), 8(5), 9(1), 10(1), 10(2), 11(1), 11(2)
Preferential Procurement Regulations, 2022	Regulations: 4(1), 4(2), 4(3), 4(4), 5(1), 5(2), 5(3), 5(4)
Municipal Finance Management Act 56 of 2003	Sections: 1, 11(1), 13(2), 14(1), 14(2)(a), 14(2)(b), 15, 24(2)(c)(iv), 28(1), 29(1), 29(2)(b), 32(2), 32(2)(a), 32(2)(a)(i), 32(2)(a)(ii), 32(2)(b), 32(6)(a), 32(7), 33(1)(c)(ii), 53(1)(c)(ii), 53(1)(c)(iii)(bb), 54(1)(c), 62(1)(d), 63(2)(a), 63(2)(c), 64(2)(b), 64(2)(c), 64(2)(e), 64(2)(f), 64(2)(g), 65(2)(a), 65(2)(b), 65(2)(e), 72(1)(a)(ii), 112(1)(j), 116(2)(b), 116(2)(c)(ii), 117, 122(1), 122(2), 126(1)(a), 126(1)(b), 127(2), 127(5)(a)(i), 127(5)(a)(ii), 129(1), 129(3), 133(1)(a), 133(1)(c)(i), 133(1)(c)(ii), 165(1), 165(2)(a), 165(2)(b)(ii), 165(2)(b)(iv), 165(2)(b)(v), 165(2)(b)(v)

Legislation	Sections or regulations
	166(2)(b), 166(2)(a)(iv), 171(4)(b) 166(5), 170, 171
MFMA: Municipal budget and reporting regulations, 2009	Regulations: 71 (1) 71 71 71 71 72(a), 72(b), 72(c)
MFMA: Municipal Investment Regulations, 2005	Regulations: 3(3), 6, 7, 12(2), 12(3)
MFMA: Municipal Regulations on financial Misconduct Procedures and Criminal Proceedings, 2014	Regulations: 5(4), 5(a), 6(8)(b), 10(1)
MFMA: Municipal Supply Chain Management Regulations, 2017	Regulations: 5, 12(1)(c), 12(3), 13(b), 13(c), 16(a), 17(1)(a), 17(1)(b), 17(1)(c), 19(a), 21(b), 22(1)(b)(i), 22(2), 27(2)(a), 27(2)(e), 28(1)(a)(i), 29(1)(a), 29(1)(b), 29(5)(a)(ii), 29(5)(b)(i), 32, 36(1), 36(1)(a), 38(1)(c), 38(1)(d)(ii), 38(1)(e), 38(1)(g)(i), 38(1)(g)(ii), 38(1)(g)(iii), 43, 44, 46(2)(e), 46(2)(f)

Construction Industry Development Board Act 38 of 2000	Section: 18(1)
Construction Industry Development Board Regulations, 2004	Regulations: 17, 25(7A)
Division of Revenue Act	Sections: 12(5), 16(1); 16(3)
Municipal Property Rates Act 6 of 2004	Section: 3(1)
Municipal Systems Act 32 of 2000	Sections: 25(1), 26(a), 26(c), 26(h), 26(i), 29(1), 34(a), 34(b), 38(a), 41, 41, 41, 42, 43(2), 45(a), 54A(1), 57(4B), 57A, 74(1), 96(b)
MSA: Disciplinary Regulations for Senior Managers, 2011	Regulations: 5(2), 5(3), 5(6), 8(4)
MSA: Municipal Planning and Performance Management Regulations, 2001	Regulations: 3(3), 7(1), 8, 10(a), 12(1), 14(1), 15(1), 15(1)
MSA: Municipal Performance Regulations for Municipal Managers and Managers Directly Accountable to Municipal Managers, 2006	Regulations: 2(3)(a), 4(4)(b), 8(1), 8(2), 8(3), 26(5),
MSA: Regulations on Appointment and Conditions of Employment of Senior Managers, 2014	Regulations: 17(2),
MSA: Municipal Staff Regulations	Regulations: 7(1), 19, 31, 35(1)
MSA: Municipal Systems Regulations, 2001	Regulation: 43
Prevention and Combating of Corrupt Activities Act 12 of 2004	Section: 34(1)
Preferential Procurement Policy Framework Act 5 of 2000	Sections: 2(1)(a), 2(1)(f)

Legislation	Sections or regulations
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<p>Preferential Procurement Regulations, 2017</p>	<p>Regulations: 4(1), 4(2), 5(1), 5(3), 5(6), 5(7), 6(1), 6(2), 6(3), 6(6), 6(8), 7(1), 7(2), 7(3), 7(6), 7(8), 8(2), 8(5), 9(1), 10(1), 10(2), 11(1), 11(2)</p>
<p>Preferential Procurement Regulations, 2022</p>	<p>Regulations: 4(1), 4(2), 4(3), 4(4), 5(1), 5(2), 5(3), 5(4)</p>

GLOSSARY

Accessibility indicators	Explore whether the intended beneficiaries are able to access services or outputs.
Accountability documents	Documents used by executive authorities to give “ <i>full and regular</i> ” reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year and Annual Reports.
Activities	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. In essence, activities describe “ <i>what we do</i> ”.
Adequacy indicators	The quantity of input or output relative to the need or demand.
Annual Report	A report to be prepared and submitted annually based on the regulations set out in Section 121 of the Municipal Finance Management Act. Such a report must include annual financial statements as submitted to and approved by the Auditor-General.
Approved Budget	The annual financial statements of a Municipality as audited by the Auditor General and approved by council or a provincial or national executive.
Baseline	Current level of performance that a Municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period.
Basic municipal service	A municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that particular area. If not provided it may endanger the public health and safety or the environment.

Budget year	The financial year for which an annual budget is to be approved – means a year ending on 30 June.
Cost indicators	The overall cost or expenditure of producing a specified quantity of outputs.
Distribution indicators	The distribution of capacity to deliver services.
Financial Statements	Includes at least a statement of financial position, statement of financial performance, cash-flow statement, notes to these statements and any other statements that may be prescribed.
General Key performance indicators	After consultation with MECs for local government, the Minister may prescribe general key performance indicators that are appropriate and applicable to local government generally.
Impact	The results of achieving specific outcomes, such as reducing poverty and creating jobs.
Inputs	All the resources that contribute to the production and delivery of outputs. Inputs are "what we use to do the work". They include finances, personnel, equipment and buildings.
Integrated Development Plan (IDP)	Set out municipal goals and development plans.
National Key performance areas	<ul style="list-style-type: none"> • Service delivery & infrastructure • Economic development • Municipal transformation and institutional development • Financial viability and management • Good governance and community participation
Outcomes	The medium-term results for specific beneficiaries that are the consequence of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are "what we wish to achieve".

Outputs	The final products, or goods and services produced for delivery. Outputs may be defined as "what we produce or deliver". An output is a concrete achievement (i.e. a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area.
Performance Indicator	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered, service rendered)
Performance Information	Generic term for non-financial information about municipal services and activities. Can also be used interchangeably with performance measure.
Performance Standards:	The minimum acceptable level of performance or the level of performance that is generally accepted. Standards are informed by legislative requirements and service-level agreements. Performance standards are mutually agreed criteria to describe how well work must be done in terms of quantity and/or quality and timeliness, to clarify the outputs and related activities of a job by describing what the required result should be. In this EPMDS performance standards are divided into indicators and the time factor.
Performance Targets:	The level of performance that municipalities and its employees strive to achieve. Performance Targets relate to current baselines and express a specific level of performance that a Municipality aims to achieve within a given time period.
Service Delivery Budget Implementation Plan	Detailed plan approved by the mayor for implementing the Municipality's delivery of services; including projections of the revenue collected and operational and capital expenditure by vote for each month. Service delivery targets and performance indicators must also be included.

Vote:

One of the main segments into which a budget of a Municipality is divided for appropriation of money for the different departments or functional areas of the Municipality. The Vote specifies the total amount that is appropriated for the purpose of a specific department or functional area.

Section 1 of the MFMA defines a “vote” as:

- a) one of the main segments into which a budget of a Municipality is divided for the appropriation of money for the different departments or functional areas of the Municipality;*
- and*
- b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned*

APPENDICES

APPENDIX A – COUNCILLORS; COMMITTEE ALLOCATION AND COUNCIL ATTENDANCE

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/ or Party Represented	Percentage Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Councillor Cheryl Jantjies	Full Time	Financial Services Committee (Chairperson)	Party Representative	100%	0%
Councilor Luvuyo Yekani	Full Time		Ward Representative	100%	0%
Councilor Martin Zeekoei	Full Time	Technical Services Committee	Ward Representative	99%	1%
Councilor Andre Robertson	Full Time	Financial Services Committee	Ward Representative	100%	0%
Councilor Maria Baadjies	Full Time	Corporate Services Committee	Party Representative	100%	0%
Councilor Mzukisi Maloi	Part Time	MPAC Committee	Ward Representative	100%	0%
Councilor Soutie Kock	Part Time	MPAC Committee	Ward Representative	99%	1%
Councilor Wilna Olyn	Part Time	Corporate Services Committee	Ward Representative	100%	0%
Councilor Hugo Vorster	Part Time	Financial Services Committee	Party Representative	100%	0%
Councilor Johan Tolken	Part Time	MPAC Committee (Chairperson)	Party Representative	99%	1%

*Note: * Councillors appointed on a proportional basis do not have wards allocated to them*

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APPENDIX B – COMMITTEES AND COMMITTEE PURPOSES

Committees (other than Mayoral / Executive Committee) and Purposes of Committees	
Municipal Committees	Purpose of Committee
Financial Services Committee	
Technical Services Committee	
Corporate Services Committee	
MPAC Committee	
Rules Committee	
	T B

APPENDIX C –THIRD TIER ADMINISTRATIVE STRUCTURE

Third Tier Structure	
Directorate	Director/Manager (State title and name)
Municipal Manager	Mrs. Levona Itumeleng
Senior Manager: Corporate Services	Ms. Nonceba Mkontwana
Chief Financial Officer	Mr. R Shuping
Senior Manager: Technical and Infrastructure	Vacant

APPENDIX D – FUNCTIONS OF MUNICIPALITY / ENTITY

Municipal / Entity Functions		
MUNICIPAL FUNCTIONS	Function Applicable to Municipality (Yes / No)*	Function Applicable to Entity (Yes / No)
Constitution Schedule 4, Part B functions:		
Air pollution		
Building regulations		
Child care facilities		
Electricity and gas reticulation		
Firefighting services		
Local tourism		
Municipal airports		
Municipal planning		
Municipal health services		
Municipal public transport		
Municipal public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this Constitution or		
Pontoons, ferries, jetties, piers and harbours, excluding the regulation of international and national shipping and matters		
Stormwater management systems in built-up areas		
Trading regulations		
Water and sanitation services limited to potable water supply systems and domestic waste-water and sewage disposal systems		

Continued from previous page

Municipal / Entity Functions		
MUNICIPAL FUNCTIONS	Function Applicable to Municipality (Yes / No)*	Function Applicable to Entity (Yes / No)
Constitution Schedule 5, Part B functions:		
Beaches and amusement facilities		
Billboards and the display of advertisements in public places		
Cemeteries, funeral parlours and crematoria		
Cleansing		
Control of public nuisances		
Control of undertakings that sell liquor to the public		
Facilities for the accommodation, care and burial of animals		
Fencing and fences		
Licensing of dogs		
Licensing and control of undertakings that sell food to the public		
Local amenities		
Local sport facilities		
Markets		
Municipal abattoirs		
Municipal parks and recreation		
Municipal roads		
Noise pollution		
Pounds		
Public places		
Refuse removal, refuse dumps and solid waste disposal		
Street trading		
Street lighting		
Traffic and parking		
* If municipality: indicate (yes or No); * If entity: Provide name of entity		T D

APPENDIX E – WARD REPORTING

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
Ward 1	Cllr. Collin Robertson	Yes	12	12	
Ward 2	Cllr. Luvuyo Yekani	Yes	12	12	
Ward 3	Cllr. Soutie Kock	Yes	12	12	
Ward 4	Cllr. Wilna Olyna	Yes	12	12	
Ward 5	Cllr. Mzukisi Maloi	Yes	12	12	
Ward 6	Cllr. Martin Zeekoei	Yes	12	12	

APPENDIX F – WARD INFORMATION

Ward Title: Ward Name (Number)

Capital Projects: Seven Largest in Year 1 (Full List at Appendix X)				
No.	Project Name and detail	Start Date	End Date	Total Value
				T F.1

Top Four Service Delivery Priorities for Ward (Highest Priority First)		
No.	Priority Name and Detail	Progress During 2017/18
		T F.3

ELECTED WARD MEMBERS (STATING NUMBER OF MEETING ATTENDED –
MAXIMUM 12 MEETINGS)

Names: xxx (8); xxx (7)...

T

F.3

Name of Service Provider (Entity or Municipal Department)	Description of Services Rendered by the Service Provider	Start Date of Contract	Expiry date of Contract	Project manager	Contract Value
					T H.1

Public Private Partnerships Entered into 2024/2025					
Name and Description of Project	Name of Partner(s)	Initiation Date	Expiry date	Project manager	R' 000 Value 2021/22
					T H.2

APPENDIX J – DISCLOSURES OF FINANCIAL INTERESTS

Disclosures of Financial Interests		
Period 1 July 2024 to 30 June 2025 of Year 1 (Current Year)		
Position	Name	Description of Financial interests* (Nil / Or details)
Mayor	Cheryl Jantjies	Nil
Member of MayCo / Exco	Adre Robertson	Nil
	Maria Baadjies	Nil
Speaker	Luvuyo Yekani	
Councillor	Martin Zeekoei	Nil
	Mzukisi Maloi	Nil
	SoutieKock	Nil
	Wilna Olyn	Nil
	Aubrey Verwey	Nil
	Johan Tolken	Nil
	Hugo Vorster	Nil
Municipal Manager	Levona Itumeleng	
Chief Financial Officer		
Deputy MM and (Executive) Directors		
Other S57 Officials	Nonceba Mkontwana	

* Financial interests to be disclosed even if they incurred for only part of the year.
See MBRR SA34A T J

APPENDIX K: REVENUE COLLECTION PERFORMANCE BY VOTE AND BY SOURCE

APPENDIX K (I): REVENUE COLLECTION PERFORMANCE BY VOTE

Choose name from list - Supporting Table SB13 Adjustments Budget - monthly revenue and expenditure (functional classification) -

Description - Standard classification	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands																
Revenue - Functional																
<i>Governance and administration</i>		8 902	8 831	8 077	8 035	8 065	8 098	7 938	7 834	7 834	7 834	7 834	6 112	95 393	97 904	101 275
Executive and council		82	82	82	82	82	82	82	82	82	82	82	82	978	-	0
Finance and administration		8 821	8 749	7 996	7 953	7 983	8 016	7 856	7 752	7 752	7 752	7 752	6 030	94 415	97 904	101 275
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		126	126	126	126	126	126	126	126	126	126	126	126	1 513	1 583	1 657
Community and social services		126	126	126	126	126	126	126	126	126	126	126	126	1 513	1 583	1 657
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		1 703	1 701	1 699	1 709	1 725	1 680	1 680	1 707	1 707	1 707	1 707	1 707	20 431	21 373	22 673
Planning and development		0	0	1	1	2	0	0	1	1	1	1	1	8	-	0
Road transport		1 703	1 700	1 698	1 708	1 723	1 680	1 679	1 706	1 706	1 706	1 706	1 706	20 422	21 373	22 673
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		4 702	5 462	5 441	5 194	4 835	9 618	11 970	7 711	7 711	7 711	7 711	(78 064)	-	-	-
Energy sources		2 088	2 227	2 190	2 187	2 180	2 178	2 163	2 178	2 178	2 178	2 178	(23 925)	-	-	-
Water management		1 036	1 616	1 633	1 389	1 036	5 821	8 189	3 558	3 558	3 558	3 558	(34 952)	-	-	-
Waste water management		1 158	1 158	1 158	1 158	1 158	1 158	1 158	1 158	1 158	1 158	1 158	(12 739)	-	-	-
Waste management		420	460	460	460	460	460	460	817	817	817	817	(6 448)	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue - Functional		15 434	16 119	15 343	15 063	14 750	19 522	21 713	17 378	17 378	17 378	17 378	(70 119)	117 336	120 860	125 605

APPENDIX K (II): REVENUE COLLECTION PERFORMANCE BY SOURCE

Choose name from list - Supporting Table SB14 Adjustments Budget - monthly revenue and expenditure -

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	
R thousands																	
Revenue By Source																	
Exchange Revenue																	
Service charges - Electricity		1 979	2 119	2 081	2 078	2 071	2 070	2 054	2 069	2 069	2 069	2 069	2 069	24 796	25 183	26 693	
Service charges - Water		1 036	1 036	1 036	1 036	1 036	1 036	1 036	1 957	1 957	1 957	1 957	1 957	17 040	18 062	19 146	
Service charges - Waste Water Management		371	371	371	371	371	371	371	371	371	371	371	371	4 447	4 714	4 997	
Service charges - Waste Management		420	460	460	460	460	460	460	817	817	817	817	(1 009)	5 439	4 119	4 366	
Agency services		6	6	7	7	11	6	7	7	7	7	7	764	843	619	673	
Interest		71	68	66	76	91	48	48	75	75	75	75	(768)	-	-	-	
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-	-	8 675	8 675	10 468	11 095	
Interest earned from Current and Non Current Assets		1 173	1 221	478	477	489	499	505	767	767	767	767	(6 366)	1 543	451	478	
Dividends		189	190	173	180	149	167	-	99	99	99	99	(1 444)	-	-	0	
Rent on Land		-	-	-	-	-	-	-	-	-	-	-	416	416	432	458	
Rental from Fixed Assets		35	34	35	35	35	34	35	35	35	35	35	172	553	586	622	
Licence and permits		46	46	46	46	46	46	46	46	46	46	46	(47)	460	488	517	
Operational Revenue		38	38	38	38	38	38	38	38	38	38	38	1 696	2 118	569	601	
Non-Exchange Revenue		177	177	177	177	177	177	177	177	177	177	177					
Property rates		2 656	2 535	2 540	2 491	2 538	2 547	2 547	2 083	2 083	2 083	2 083	922	27 107	27 835	29 505	
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines, penalties and forfeits		1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	19 470	20 639	21 877	
Licences or permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfer and subsidies - Operational		4 578	4 578	4 578	4 578	4 578	4 578	4 578	4 578	4 578	4 578	4 578	4 578	54 933	57 497	58 425	
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	(0)	
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Revenue		14 220	14 325	13 532	13 497	13 536	13 523	13 346	14 563	14 563	14 563	14 563	13 609	167 927	171 729	179 525	

APPENDIX L: CONDITIONAL GRANTS RECEIVED: EXCLUDING MIG

Conditional Grants: excluding MIG						R' 000
Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjustments Budget	
Water Systems Infrastructure Grant			4 000 000.00	%	%	
				%	%	
				%	%	
Public Transport Infrastructure and Systems Grant				%	%	
				%	%	
				%	%	
				%	%	
Other Specify:				%	%	
Financial Management Grant			1 900 000.00	%	%	
Expanded public Works program			1 000 000.00	%	%	
Northern Cape Provincial Treasury			3 092 464.00			
Project library			860 000.00	%	%	
Total				%	%	
<p><i>* This includes Neighbourhood Development Partnership Grant, Public Transport Infrastructure and Systems Grant and any other grant excluding Municipal Infrastructure Grant (MIG) which is dealt with in the main report, see T5.8.3. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.</i></p>						TL

APPENDIX M: CAPITAL EXPENDITURE – NEW & UPGRADE/RENEWAL PROGRAMMES

APPENDIX N – CAPITAL PROGRAMME BY PROJECT 2024/2025

Capital Programme by Project: 2024/2025					
Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Water					
MIG1: Victoria West Upgrading of Groundwater Supply	10 274	6 274	752	-9%	-79%
MIG2: Victoria West Upgrading of Mandela Square pumpstation and water reticulation pipelines	538	538	538	0%	0%
WSIG: Ubuntu Water Conservation and Demand Management Project 2021/22	4 000	4 000	623	13%	13%
Sanitation/Sewerage					
"Project A"				#DIV/0 !	#DIV/0 !
"Project B"				#DIV/0 !	#DIV/0 !
Electricity					
INEP: Ubuntu LM: New 22kV intake Sub-station for Victoria West	10 000	10 000.0	979	0%	0%
"Project B"				#DIV/0 !	#DIV/0 !
Housing					
"Project A"				#DIV/0 !	#DIV/0 !

Capital Programme by Project: 2024/2025					
					R'
Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
"Project B"				#DIV/0 !	#DIV/0 !
Refuse removal					
"Project A"				#DIV/0 !	#DIV/0 !
"Project B"				#DIV/0 !	#DIV/0 !
Stormwater					
"Project A"	-	-	-	#DIV/0 !	#DIV/0 !
"Project B"				#DIV/0 !	#DIV/0 !
Economic development					
"Project A"				#DIV/0 !	#DIV/0 !
"Project B"				#DIV/0 !	#DIV/0 !
Sports, Arts & Culture					
"Project A"				#DIV/0 !	#DIV/0 !
"Project B"				#DIV/0 !	#DIV/0 !
Environment					
"Project A"				#DIV/0 !	#DIV/0 !
"Project B"				#DIV/0 !	#DIV/0 !
Health					
"Project A"				#DIV/0 !	#DIV/0 !
"Project B"				#DIV/0 !	#DIV/0 !
Safety and Security					
"Project A"				#DIV/0 !	#DIV/0 !
"Project B"				#DIV/0 !	#DIV/0 !
ICT and Other					
"Project A"			21544	100%	100%

Capital Programme by Project: 2024/2025**R'**

Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
"Project B"				#DIV/0 !	#DIV/0 !
					T N